

Engineering ML Systems

17-313 Spring 2025

Foundations of Software Engineering

<https://cmu-313.github.io>

Michael Hilton, Austin Henley, and Nadia Nahar

Administrivia

- P3B (Final Deliverables) due on Thursday

Smoking Section

- Last full row



Learning Goals

- Identify the stages/tasks that comprise the typical ML development pipeline.
- Identify differences between traditional software development and development of ML systems.
- Understand the complexities of integrating ML into a software engineering process/system
- Identify challenges in handling unreliable ML components, and strategies to mitigate impact of mistakes
- Identify the architectural decisions to be taken and tradeoffs



What is one thing you
remember from last class?

SE and ML: Connected in Two Ways

Using ML for engineering

How to use AI to help engineering processes?

Artificial intelligence for software engineering: AI4SE


Engineering ML systems

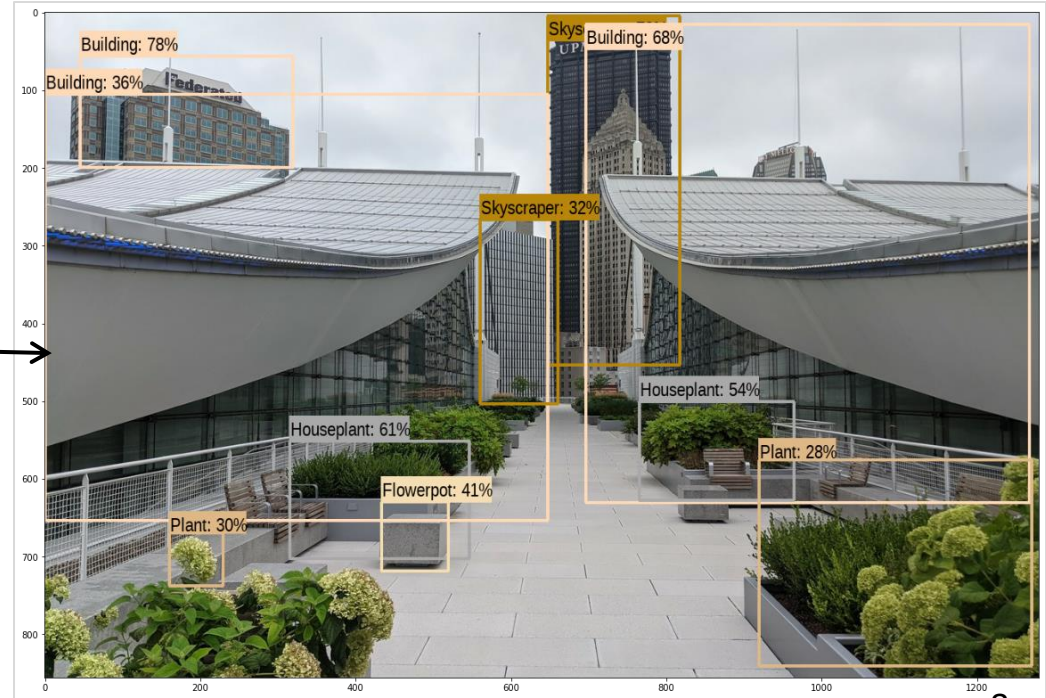
How to integrate AI components into engineering systems?

Software engineering for Artificial Intelligence: SE4AI

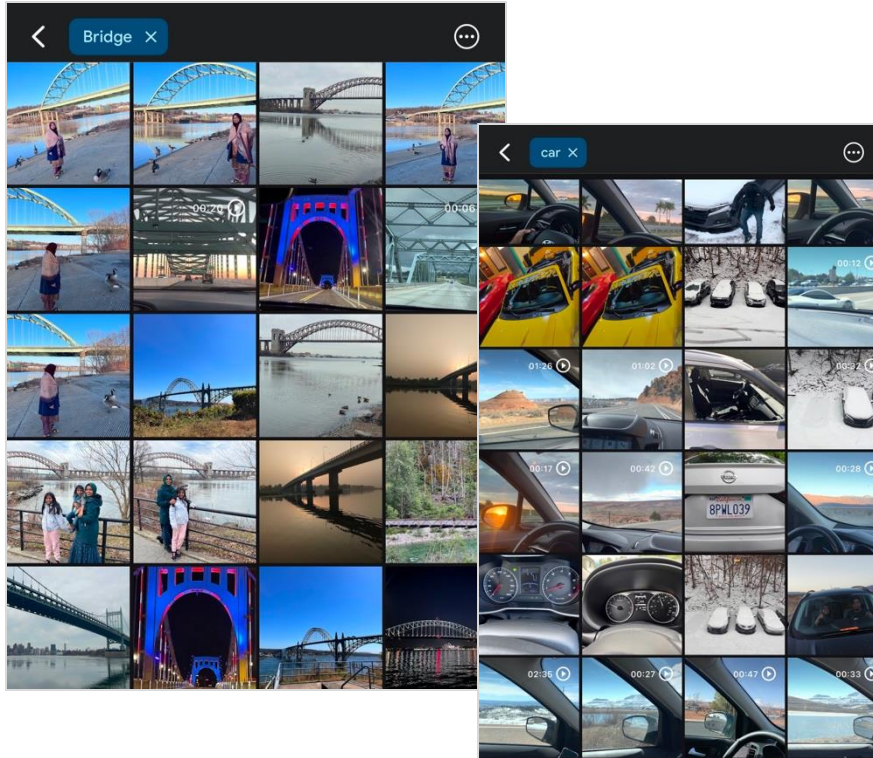
From Models to Systems

ML Model vs. ML System

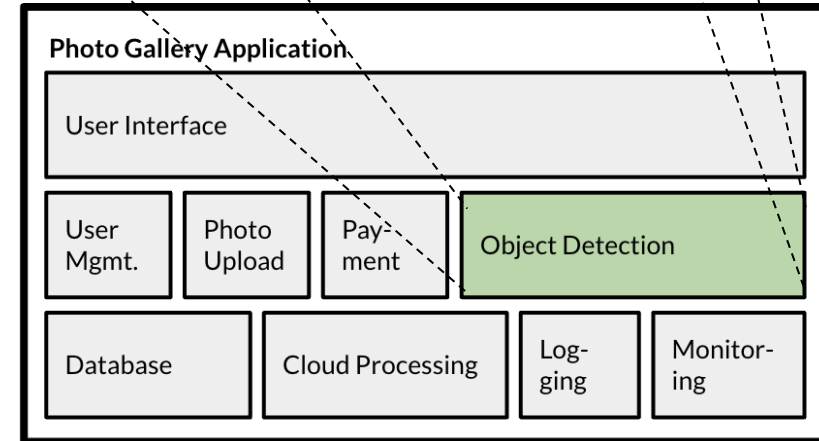
```
Object detection
File Edit View Insert Runtime Tools Help Cannot save changes
+ Code + Text Copy to Drive RAM Disk Editing
[5] module_handle = "https://tfhub.dev/google" module_handle: https://tfhub.dev/google/faster
detector = hub.load(module_handle).signature
INFO:tensorflow:Saver not created because there are no variables in the graph to restore
INFO:tensorflow:Saver not created because there are no variables in the graph to restore
[6] def load_img(path):
    img = tf.io.read_file(path)
    img = tf.image.decode_jpeg(img, channels=3)
    return img
[7] def run_detector(detector, path):
    img = load_img(path)
    converted_img = tf.image.convert_image_dtype(img, tf.float32)[tf.newaxis, ...]
    start_time = time.time()
    result = detector(converted_img)
    end_time = time.time()
    result = {key:value.numpy() for key,value in result.items()}
    print("Found %d objects." % len(result["detection_scores"]))
    print("Inference time: ", end_time-start_time)
    image_with_boxes = draw_boxes(
        img.numpy(), result["detection_boxes"],
        result["detection_class_entities"], result["detection_scores"])
    display_image(image_with_boxes)
[8] run_detector(detector, downloaded_image_path)
Found 100 objects.
Inference time: 41.83187174797858

2s completed at 7:13 PM
```



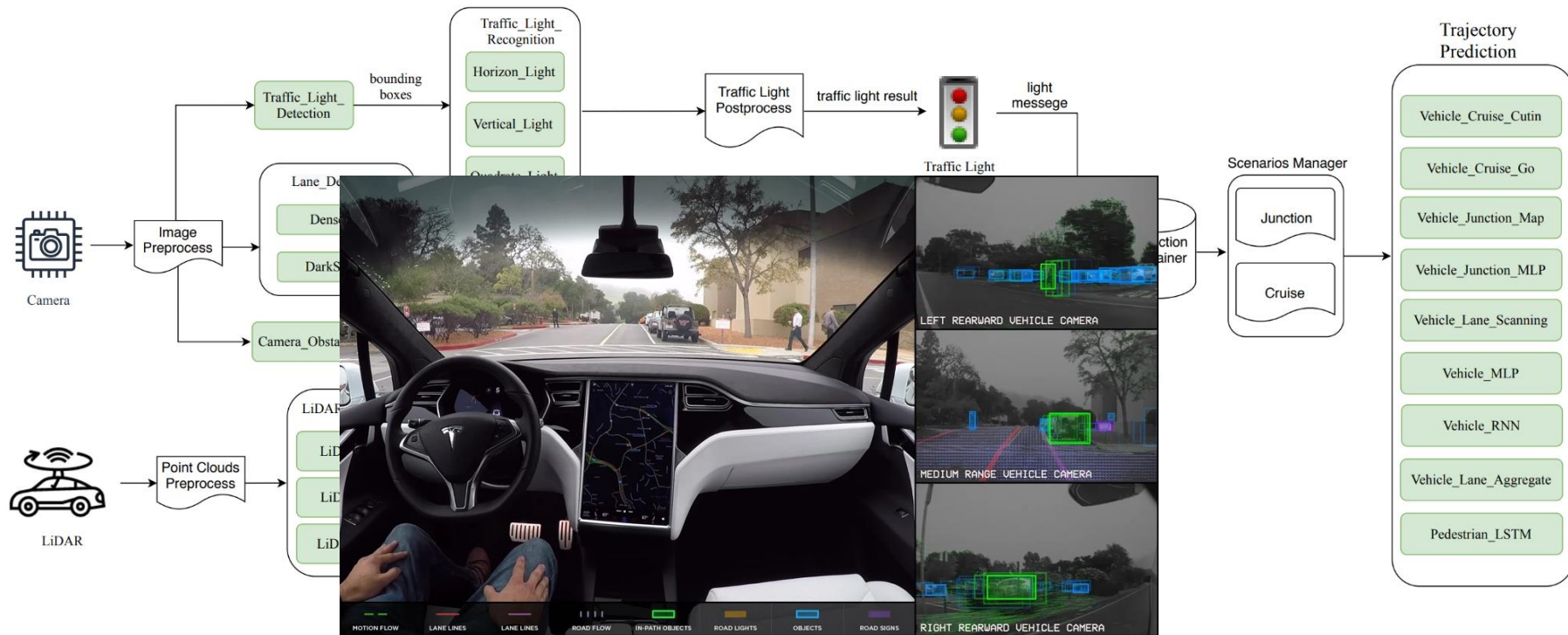
ML Model vs. ML System



```
Object detection
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[5] module_handle = "https://tfhub.dev/google" module_handle: https://tfhub.dev/google/fast
detector = hub.load(module_handle).signature
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[6] def load_img(path):
    img = tf.io.read_file(path)
    img = tf.image.decode_jpeg(img, channels=3)
    return img
```



Apollo ML Models



Source: Zi Peng, Jinqiu Yang, Tse-Hsun (Peter) Chen, and Lei Ma. 2020. A First Look at the Integration of Machine Learning Models in Complex Autonomous Driving Systems: A Case Study on Apollo. In Proceedings of the 28th ACM Joint European Software Engineering Conference and Symposium on the Foundations of Software Engineering (ESEC/FSE '20)

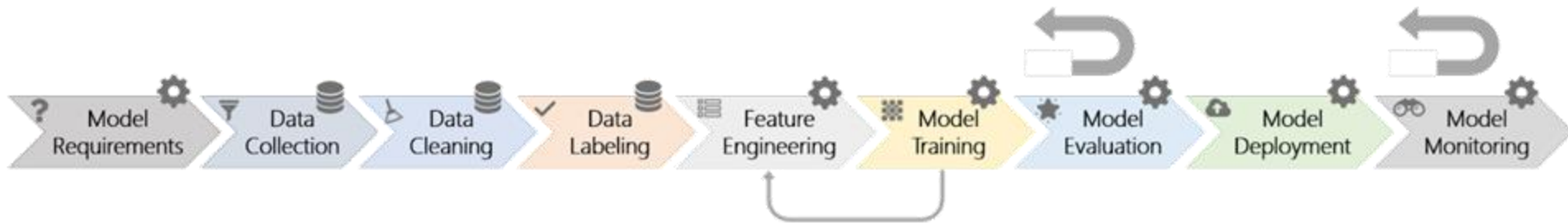
Augmented Reality Smart Glasses





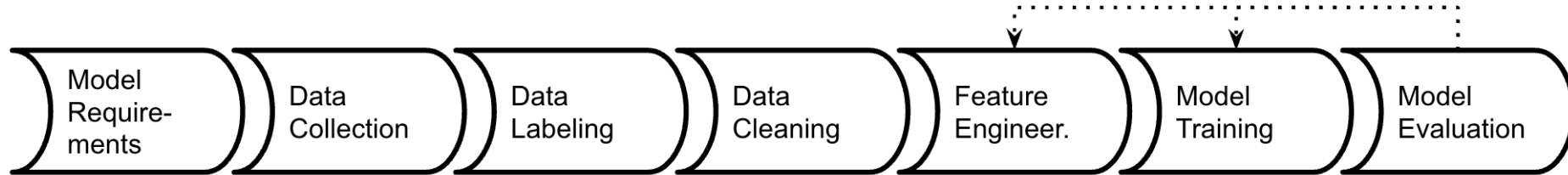
What apps do you use
that have ML?

Machine Learning Pipeline



Source: "Software Engineering for Machine Learning: A Case Study" by Amershi et al. ICSE 2019

Let's Take a Closer Look

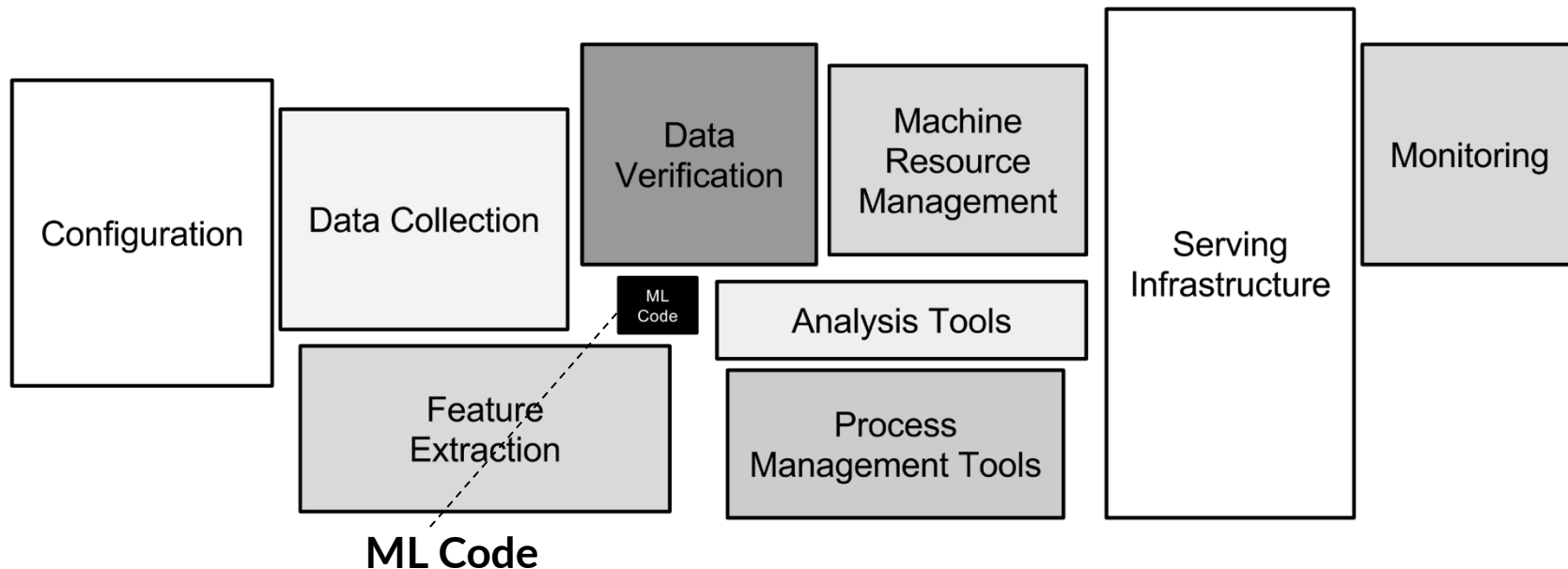


Typical Machine Learning Book / Course

Focus: building models from given data, evaluating accuracy

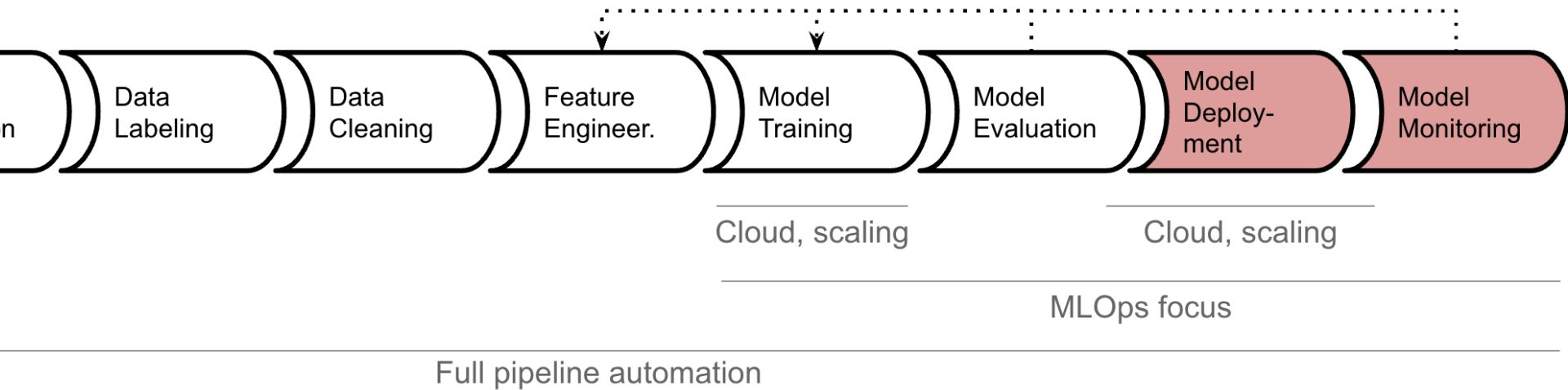
```
Object detection
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    img = tf.image.decode_jpeg(img, channels=3)
    return img
```

Only a fraction of real-world ML systems is ML code...



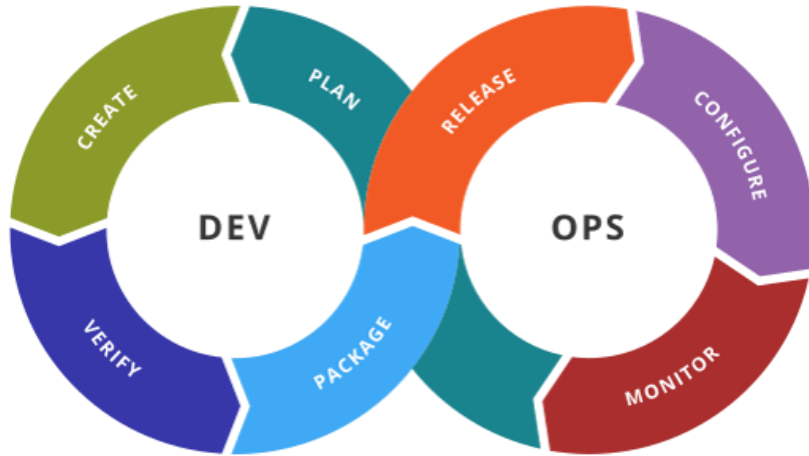
Sculley, et al. "Hidden technical debt in machine learning systems." NeurIPS 28 (2015): 2503-2511.

Pipeline Automation and MLOps

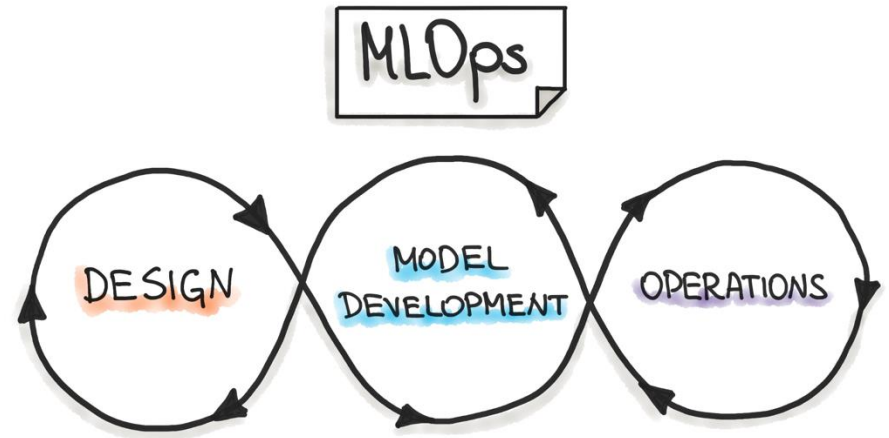


Focus: experimenting, deploying, scaling training and serving, model monitoring and updating

DevOps and MLOps



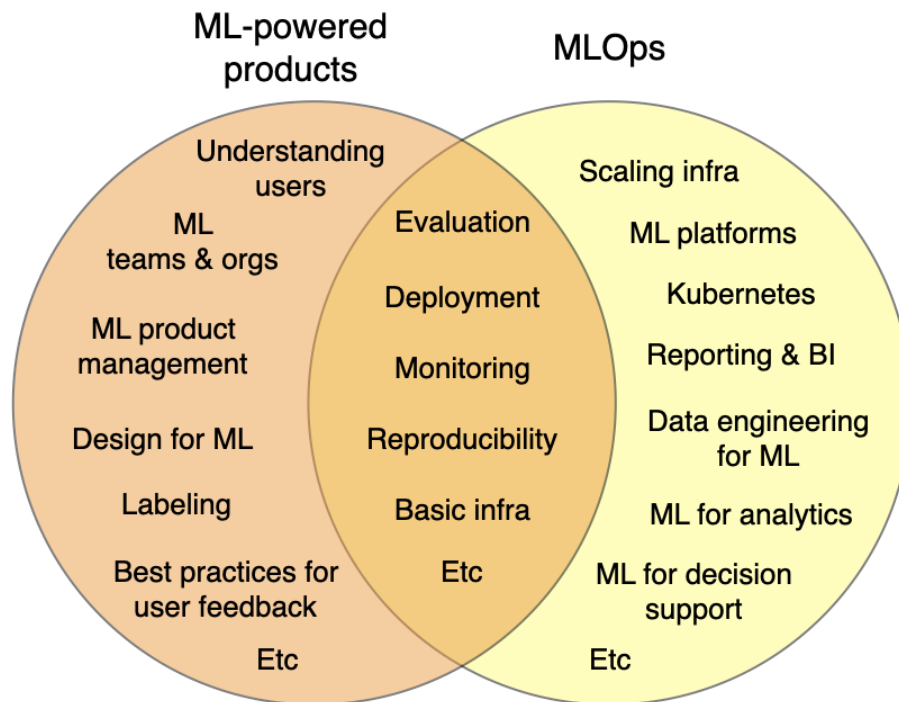
Set of practices for continuous delivery; relies on heavy automation, e.g., continuous delivery, monitoring



Automation around Machine Learning pipeline, including training, evaluation, versioning, and deployment

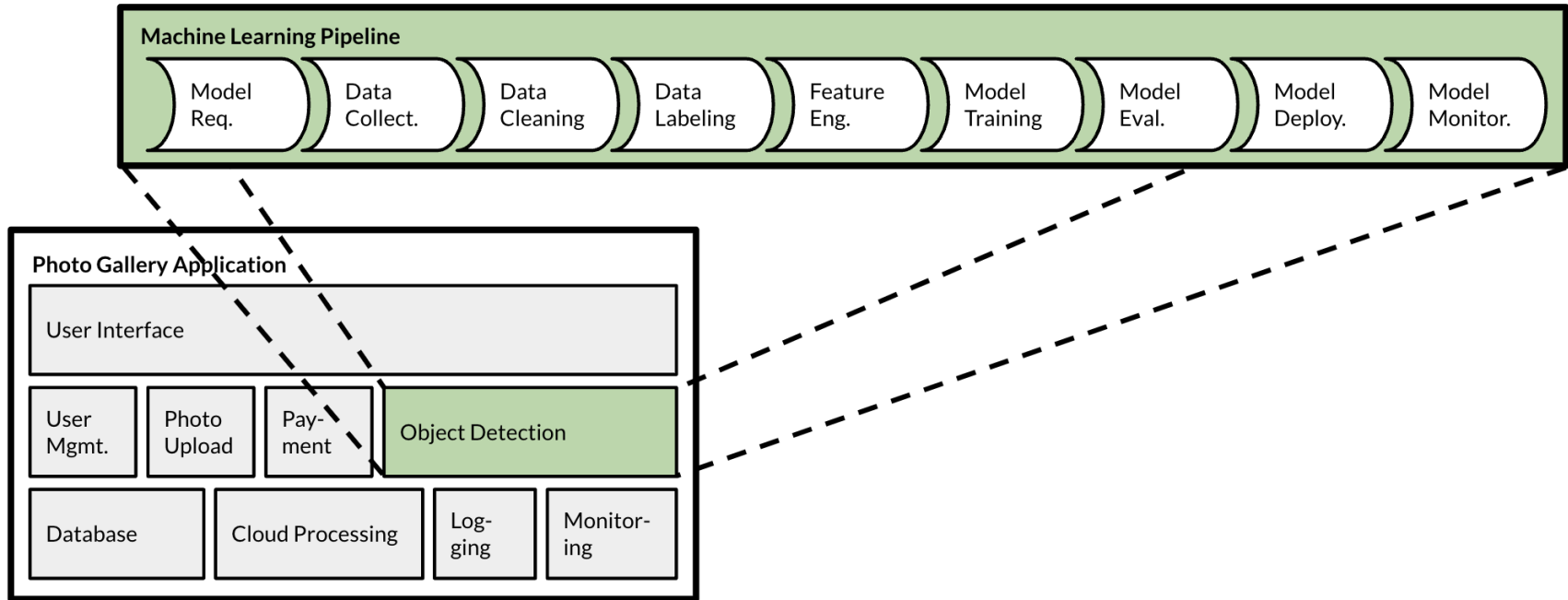
Think about MLOps as a specialized subset of DevOps for machine learning applications

There is more to ML systems than MLOps...

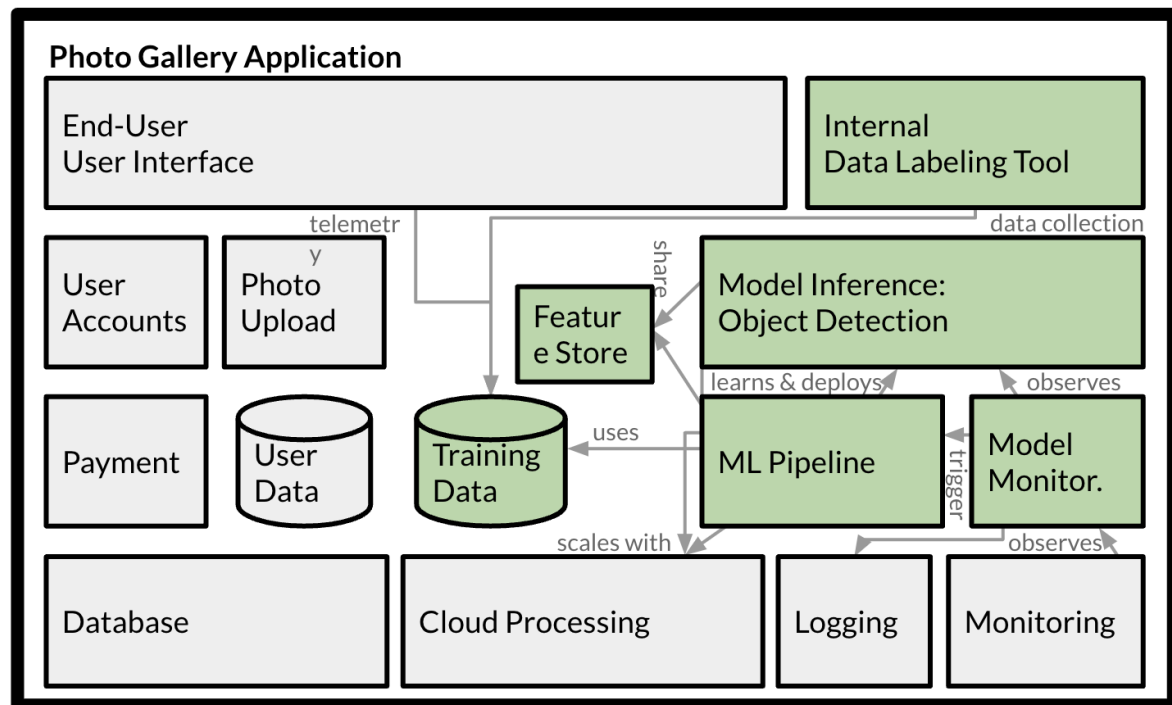


<https://fullstackdeeplearning.com/course/2022/lecture-1-course-vision-and-when-to-use-ml/>

ML is a Component in a System



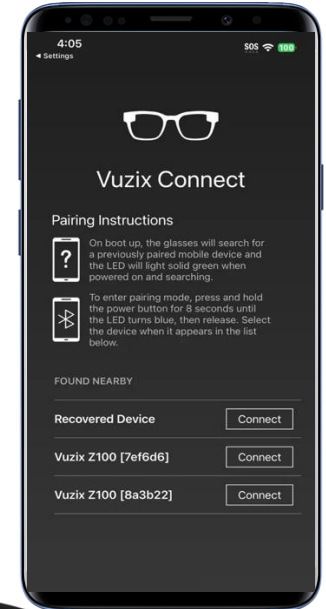
Or Many ML Components Actually





What are some ML vs non-ML components in the apps, you mentioned?

Case Study: Augmented Reality Smart Glasses for Navigation

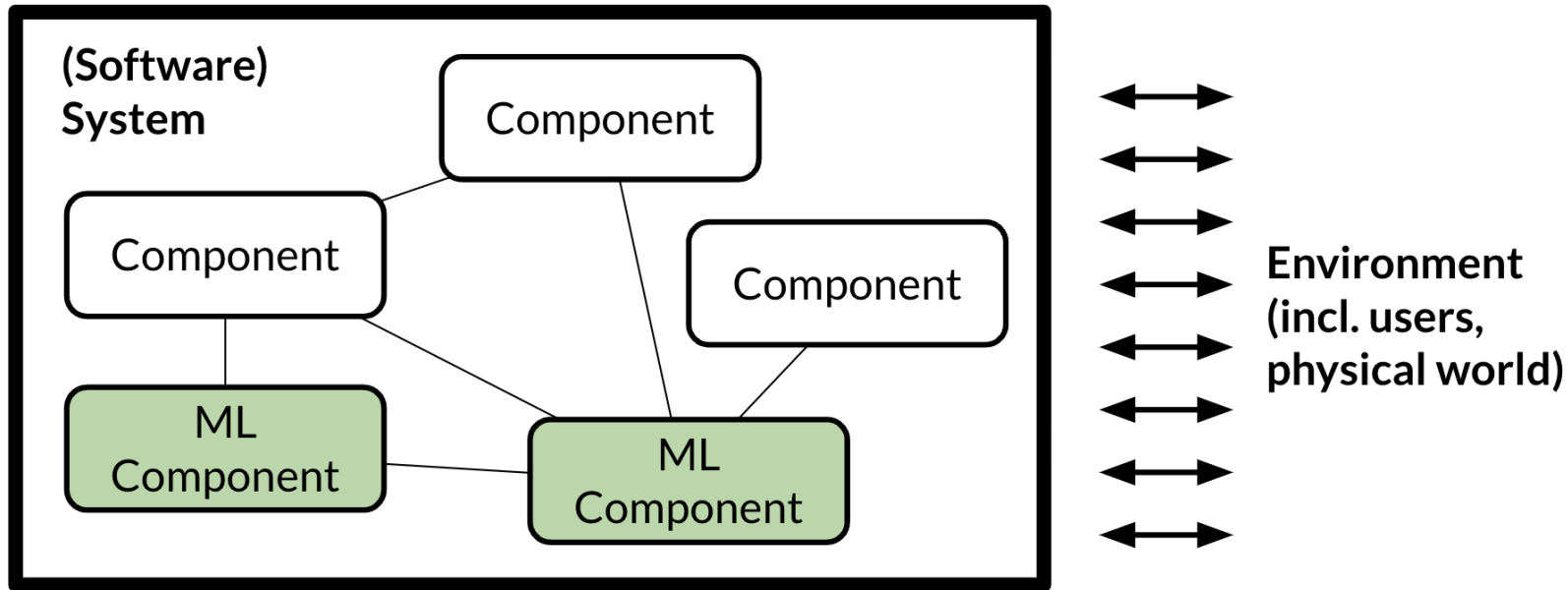


Activity: Draw Architectural Diagram with ML and non-ML Components

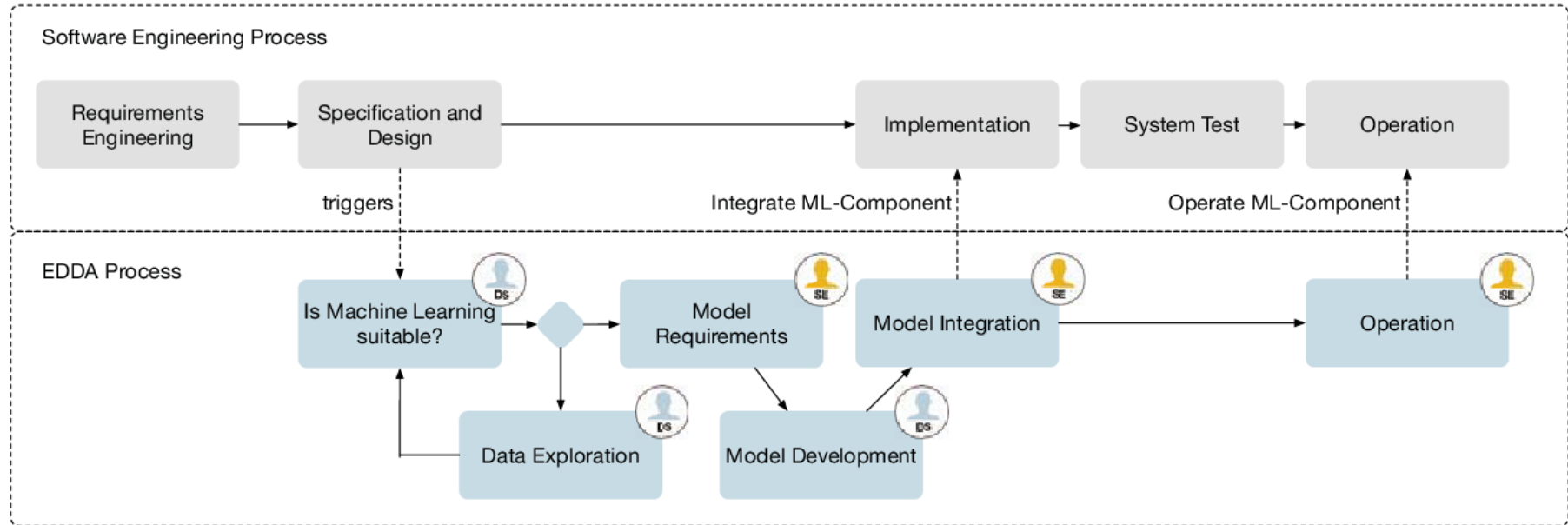
In a team of 2-3 students, consider the augmented reality navigation system to:

- identify the ML components
- identify the non-ML components
- draw an architectural diagram with the components with notations of your choice

Systems Thinking

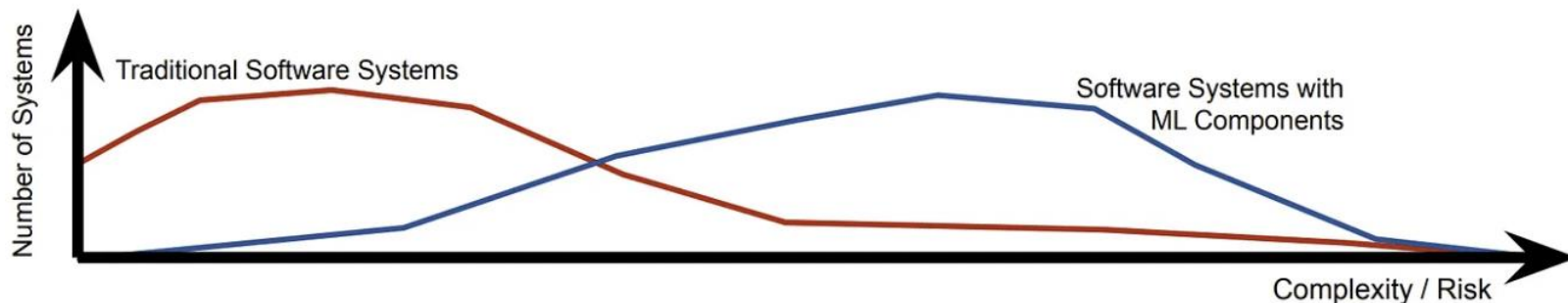


ML Introduces Additional Complexities in Software Systems



Hesenius, Marc, et al. "Towards a software engineering process for developing data-driven applications." 2019 IEEE/ACM 7th International Workshop on Realizing Artificial Intelligence Synergies in Software Engineering (RAISE). IEEE, 2019.

ML Introduces Additional Complexities in Software Systems



Speculation based on our observations: Most systems with machine-learning components tend to fall toward the more complex or more risky end of the spectrum of possible software systems, compared to traditional systems without machine learning.

Christian Kästner. Machine Learning in Production: From Models to Products. 2022.

<https://ckaestne.medium.com/introduction-to-machine-learning-in-production-eef7427426f1>

Why 85% of Machine Learning Projects Fail – How to Avoid This

According to Gartner, 85% of Machine Learning (ML) projects fail. Worse yet, the research company predicts that this trend will continue through 2022.

Does this point to some weakness in ML itself? No, it points to weaknesses in the way it's applied to projects.

The high failure rate of machine learning projects, often cited around 85%, can be attributed to factors like inadequate data quality, lack of skilled personnel, unrealistic expectations, and challenges in integrating machine learning into existing workflows.

<https://www.iiot-world.com/industrial-iot/connected-industry/why-85-of-machine-learning-projects-fail>

FEATURE | BIOMEDICAL

HOW IBM WATSON OVERPROMISED AND UNDERDELIVERED ON AI HEALTH CARE

<https://spectrum.ieee.org/how-ibm-watson-overpromised-and-underdelivered-on-ai-health-care>

The New York Times

Apple Kills Its Electric Car Project

The car, which Apple spent billions of dollars researching, had been intended as a rival to Tesla's E.V.s, which include autonomous driving features.

<https://www.nytimes.com/2024/02/27/technology/apple-ends-electric-car-plan.html>

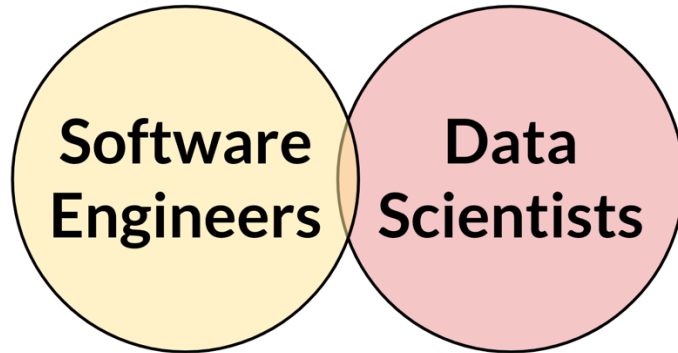
<https://www.nytimes.com/2024/02/28/technology/behind-the-apple-car-dead.html>

What Changes with ML

Contrast with SE

- **Experimental:** Experiment-driven with model training, testing, and refinement based on empirical data.
- **Data-Driven:** Relies heavily on data to train models; data preprocessing is crucial.
- **Algorithmic Focus:** Development of algorithms (e.g., supervised, unsupervised learning) for pattern recognition.
- **Model Evaluation:** Continuous refinement through metrics like accuracy, precision, and recall.

Change of process/ metrics/ mindsets needed...



Collaboration Challenges in Building ML-Enabled Systems: Communication, Documentation, Engineering, and Process

Nadia Nahar
nadian@andrew.cmu.edu
Carnegie Mellon University
Pittsburgh, PA, USA

Grace Lewis
Carnegie Mellon Software Engineering Institute
Pittsburgh, PA, USA

Shurui Zhou
University of Toronto
Toronto, Ontario, Canada

Christian Kästner
Carnegie Mellon University
Pittsburgh, PA, USA

ABSTRACT

The introduction of machine learning (ML) components in software projects has created the need for software engineers to collaborate with data scientists and other specialists. While collaboration can always be challenging, ML introduces additional challenges with its exploratory model development process, additional skills and knowledge needed, difficulties testing ML systems, need for continuous evolution and monitoring, and non-traditional quality requirements such as fairness and explainability. Through interviews with 45 practitioners from 28 organizations, we identified key collaboration challenges that teams face when building and deploying ML systems into production. We report on common collaboration points in the development of production ML systems for requirements, data, and integration, as well as corresponding team patterns and challenges. We find that most of these challenges center around communication, documentation, engineering, and process, and collect recommendations to address these challenges.

ACM Reference Format:

Nadia Nahar, Shurui Zhou, Grace Lewis, and Christian Kästner. 2022. Collaboration Challenges in Building ML-Enabled Systems: Communication, Documentation, Engineering, and Process.

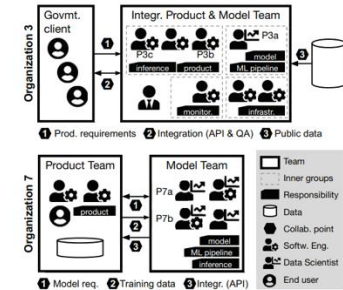


Figure 1: Structure of two interviewed organizations

Nahar, Nadia, et al. "Collaboration challenges in building ml-enabled systems: Communication, documentation, engineering, and process." *Proceedings of the 44th international conference on software engineering*. 2022.

Specifications and Testing in SE

```
/**  
 * Return the sum of all values  
 * @ensures \result = \sum int i; 0 <= i < ...  
 */  
int sum(int[] values);
```

```
@Test  
void testSentence1() {  
    assertEquals(9, sum({2, 3, 4}));  
}
```

Lack of Specification in ML

```
/**  
 * Detect objects visible in image  
 * ????  
 */  
ObjectId[] detectObjects(File image);
```



Lack of Specification in ML

```
@Test
void testHomePhoto() {
    assertEquals({HOUSE, PLANT},
        detectObjects("img1.jpg"));
}
```



```
@Test
void testStreetPhoto() {
    assertEquals({PERSON, DOG, BICYCLE},
        detectObjects("img2.jpg"));
}
```



Lack of Specifications...

- ... breaks modular reasoning
- ... challenges quality assurance
- ... inhibits safety and fairness reasoning
- ... hinders coordination across teams

(though, we didn't need ML to build low quality, harmful, and unethical software)

All Models are Wrong!

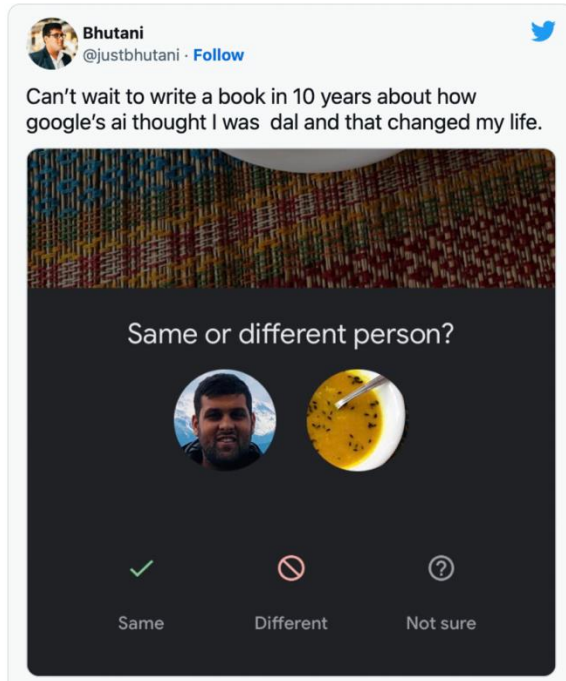
“*All models are approximations. Assumptions, whether implied or clearly stated, are never exactly true.*

All models are wrong, but some models are useful.

So the question you need to ask is not "Is the model true?" (it never is) but "Is the model good enough for this particular application?"

George Box

Model Makes Mistake



Mistakes Cause Harms



Dr. Emily Slackerman Ackerman
@EmilyEAckerman · Follow



i (in a wheelchair) was just trapped *on* forbes ave by one of these robots, only days after their independent roll out. i can tell that as long as they continue to operate, they are going to be a major accessibility and safety issue. [thread]



pittnews.com

Everything we know about the Starship food delivery robots
The white, 2-foot tall battery-powered delivery robots will be sharing the sidewalk with Oakland pedestrians starting sometime in late ...

3:27 PM · Oct 21, 2019



3.8K Reply Copy link

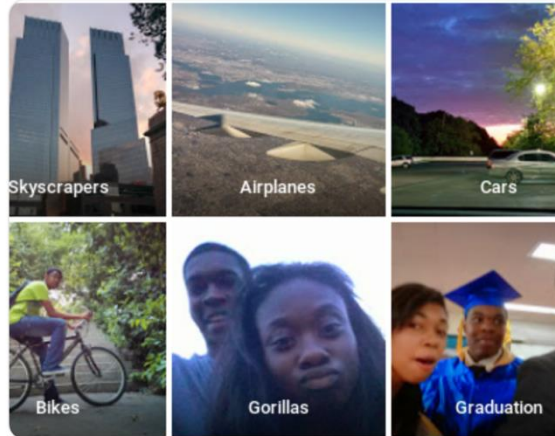


stop hoarding and work with your ...
@jackyalcine

Follow



Google Photos, y'all fucked up. My friend's not a gorilla.



6:22 PM - 28 Jun 2015

3,352 Retweets 2,767 Likes



232 3.4K 2.8K

Self-driving Uber car that hit and killed woman did not recognize that pedestrians jaywalk

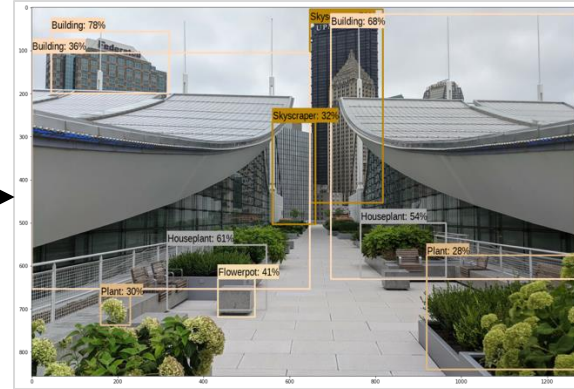
The automated car lacked "the capability to classify an object as a pedestrian unless that object was near a crosswalk," an NTSB report said.



ML Model = Unreliable Function



Object
Detection
Model



Building 99%
Path 97%
Plants 98%
Flowerpot 41%
Tree 4%

No guarantees, may make mistakes, confidence unreliable

Model often inscrutable, opaque

Evaluated in terms of accuracy, not correctness

Building ML Systems

CMU 17-645: Machine Learning in Production

Fundamentals of Engineering AI-Enabled Systems

Holistic system view: AI and non-AI components, pipelines, stakeholders, environment interactions, feedback loops

Requirements:

System and model goals
User requirements
Environment assumptions
Quality beyond accuracy
Measurement
Risk analysis
Planning for mistakes

Architecture + design:

Modeling tradeoffs
Deployment architecture
Data science pipelines
Telemetry, monitoring
Anticipating evolution
Big data processing
Human-AI design

Quality assurance:

Model testing
Data quality
QA automation
Testing in production
Infrastructure quality
Debugging

Operations:

Continuous deployment
Contin. experimentation
Configuration mgmt.
Monitoring
Versioning
Big data
DevOps, MLOps

Teams and process: Data science vs software eng. workflows, interdisciplinary teams, collaboration points, technical debt

Responsible AI Engineering

Provenance,
versioning,
reproducibility

Safety

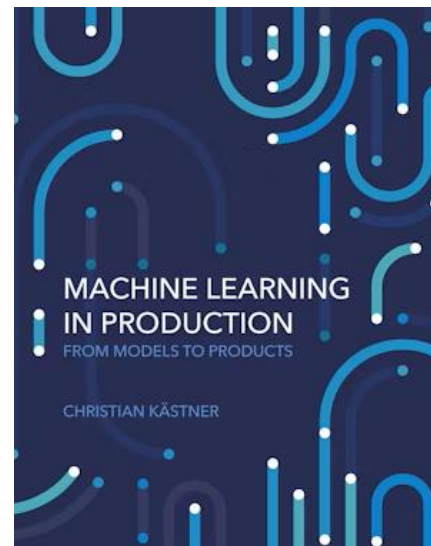
Security and
privacy

Fairness

Interpretability
and explainability

Transparency
and trust

Ethics, governance, regulation, compliance, organizational culture



Christian Kästner, Machine Learning in Production, MIT Press, 2025.

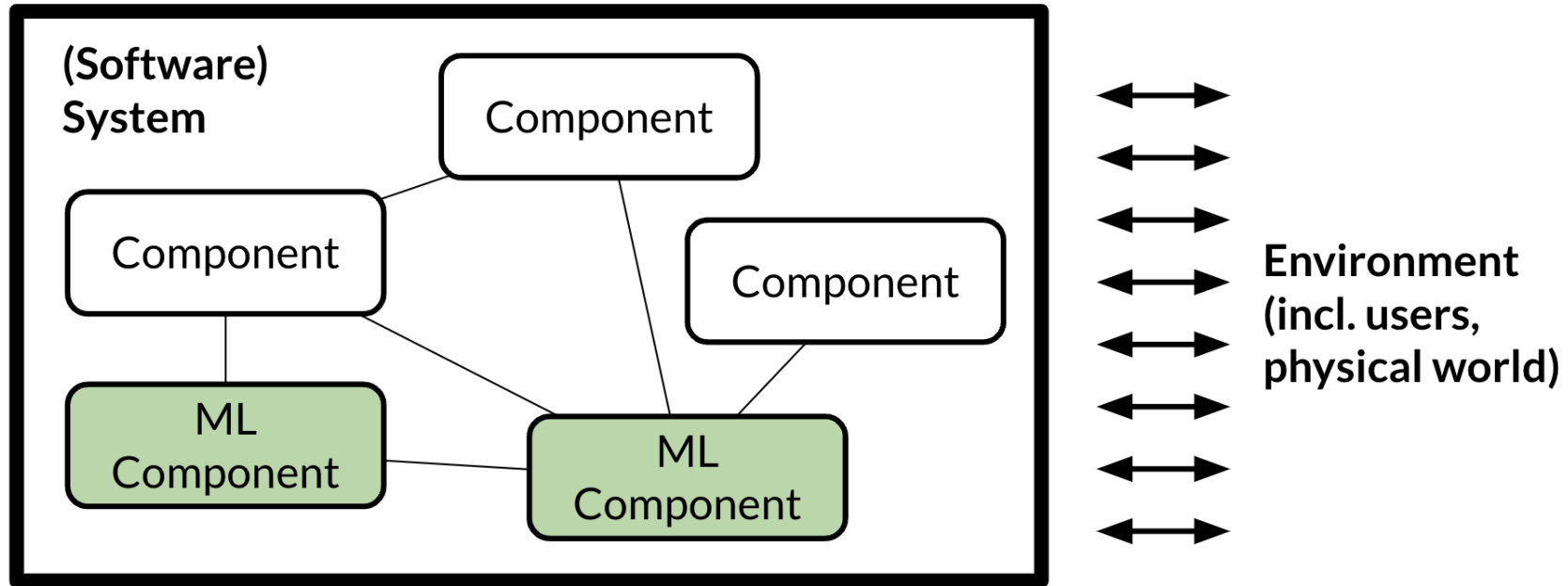
<https://mlip-cmu.github.io/book/>

<https://ckaestne.github.io/seai/>

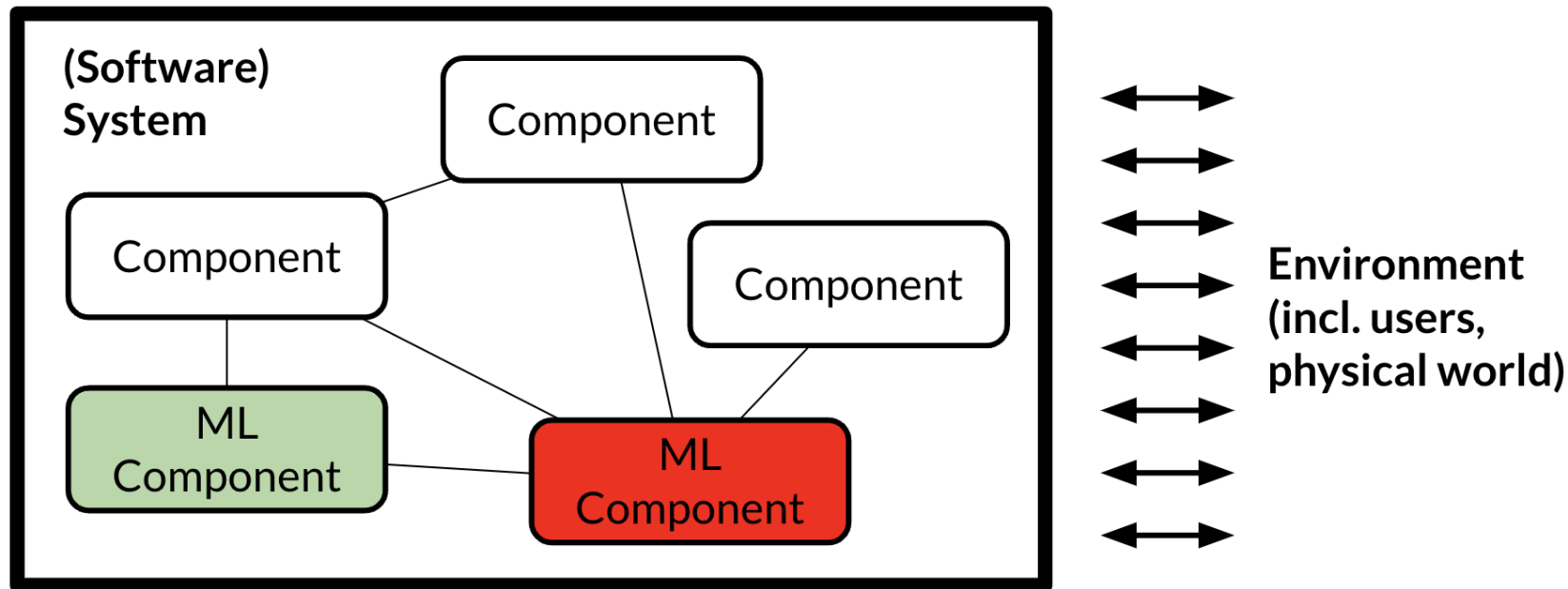
Systems Thinking

- Understand system needs and goals and interactions with environment
- Designing components and integrating ML and non-ML parts into a system
- Many roles and stakeholders, interdisciplinary endeavour

Systems Thinking



What to do when the ML component makes mistake?



Planning for Mistakes

Example: Smart Toaster





Let's try to brainstorm:

How can you ensure that smart toaster does not burn the kitchen?

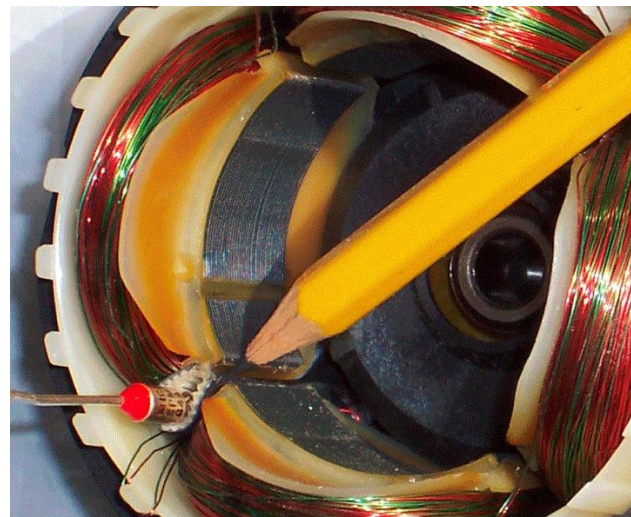
Safety Assurance in/outside the Model

In the model

- Ensure maximum toasting time
- Use heat sensor and past outputs for prediction
- Hard to make guarantees

Outside the model

- Simple code check for max toasting time
- Non-ML rule to shut down if too hot
- Hardware solution: thermal fuse



Human in the Loop

to me ▼

Hey Nadia,

Does Wednesday work for you?

—

Sure, what time?

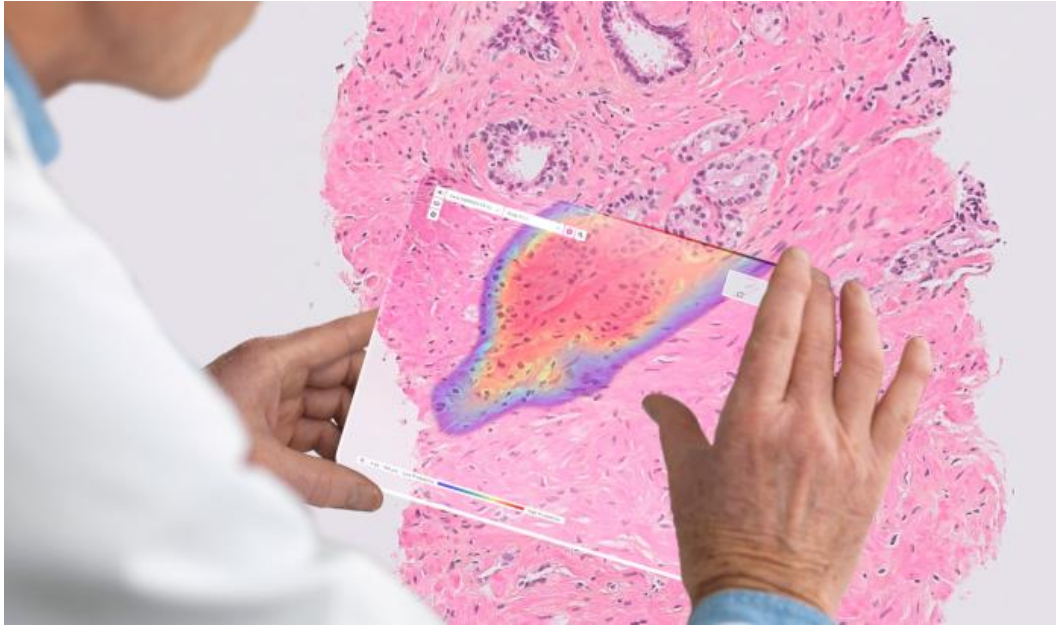
Yes, what time?

No, it doesn't.

↩ Reply

➡ Forward

Human in the Loop

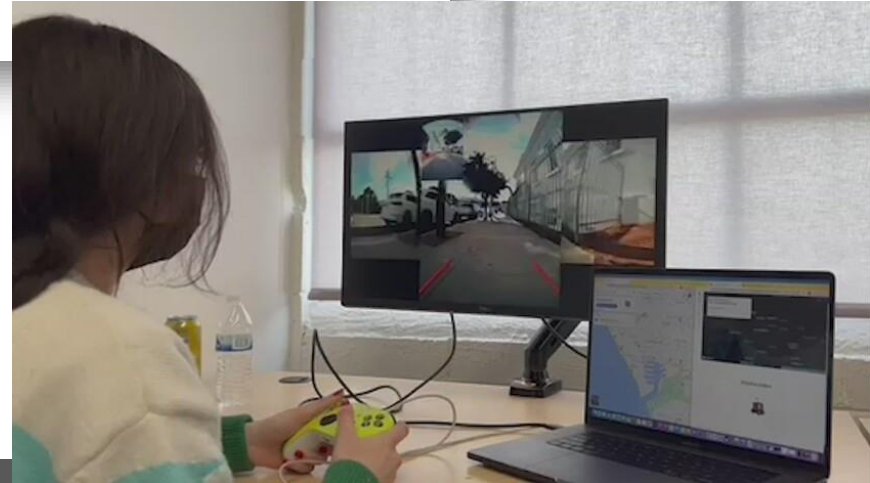


AI powered diagnostic systems for cancer does not replace pathologists

Human in the Loop

Food delivery robot pauses operations after Monday incident

Emily Ackerman relies on a wheelchair for mobility and was trapped on Forbes Avenue when robot wouldn't move



Many different strategies

Based on fault-tolerant design, assuming that there will be software/ML mistakes or environment changes violating assumptions

- Human in the loop
- Undoable actions
- Guardrails
- Mistake detection and recovery (monitoring, doer-checker, fail-over, redundancy)
- Containment and isolation

Undoable Actions



Get Your Account Back
from blocked listings or suspension

Appeal a suspension

get your appeal done the right way

Blocked Listings Reinstatement

with a managed appeal

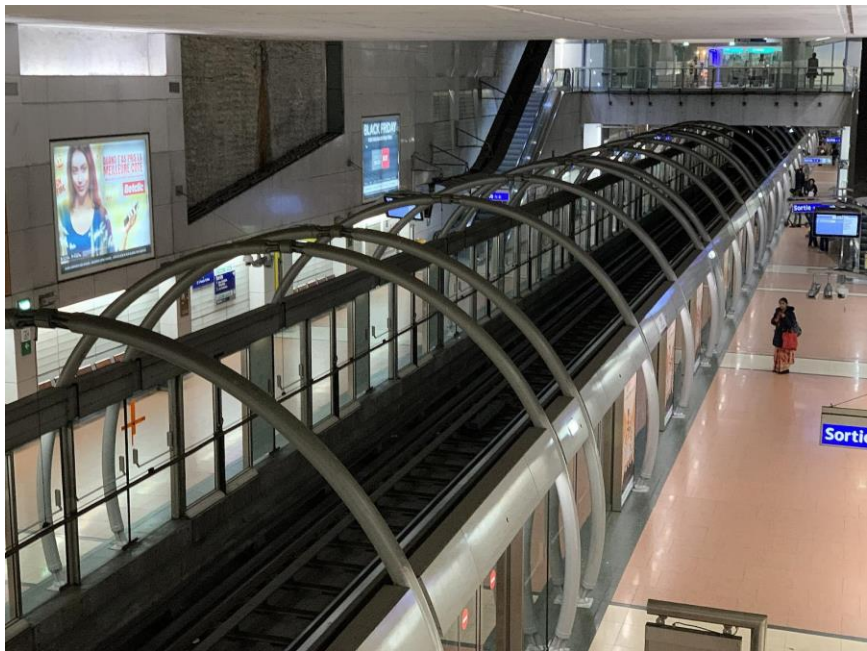
Escalate a Denied Appeal

with a custom Bezos escalation letter



[Contact Chris](#)

Guardrails



Code check for max toasting time
Non-ML rule to shut down if too hot
Thermal fuse

Hazard Analysis

- Anticipate mistakes and their consequences.
 - Worst thing that can happen?
- Backup strategy? Undoable? Nontechnical compensation?

Fault Tree Analysis (FTA)

- Top-down, systematic method used to identify and analyze potential causes of system failures
- Visualized as a "fault tree" diagram
- Helps understand how component failures can lead to system-wide failures.

Fault Tree Analysis (FTA)

Self-driving Uber car that hit and killed woman did not recognize that pedestrians jaywalk

The automated car lacked "the capability to classify an object as a pedestrian unless that object was near a crosswalk," an NTSB report said.



Requirement:
The autonomous car shall not
hit pedestrians.

Fault Tree Analysis (FTA)

Pedestrian Hit

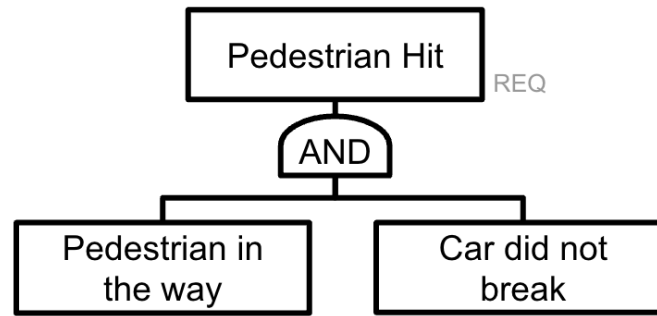
REQ

Notation:



Event

Fault Tree Analysis (FTA)



Notation:



Event

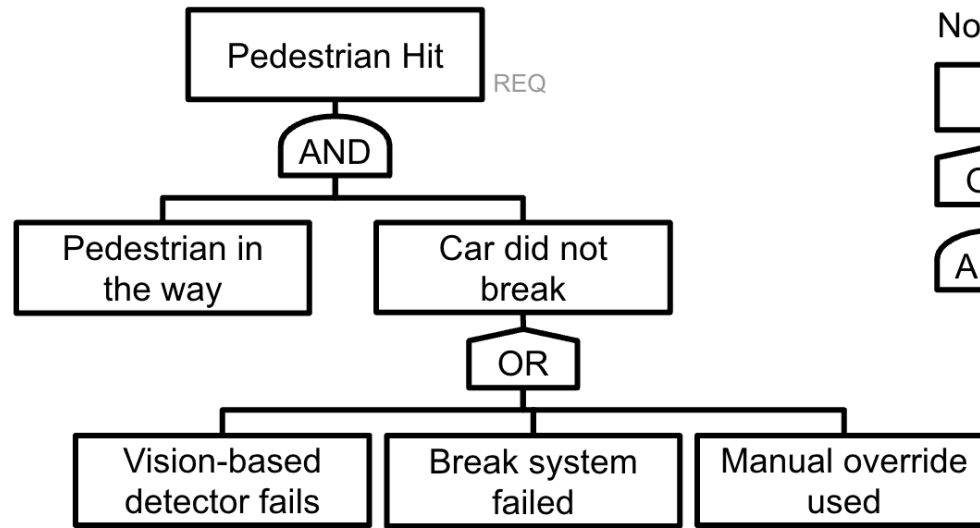


Or connector




AND connector

Fault Tree Analysis (FTA)



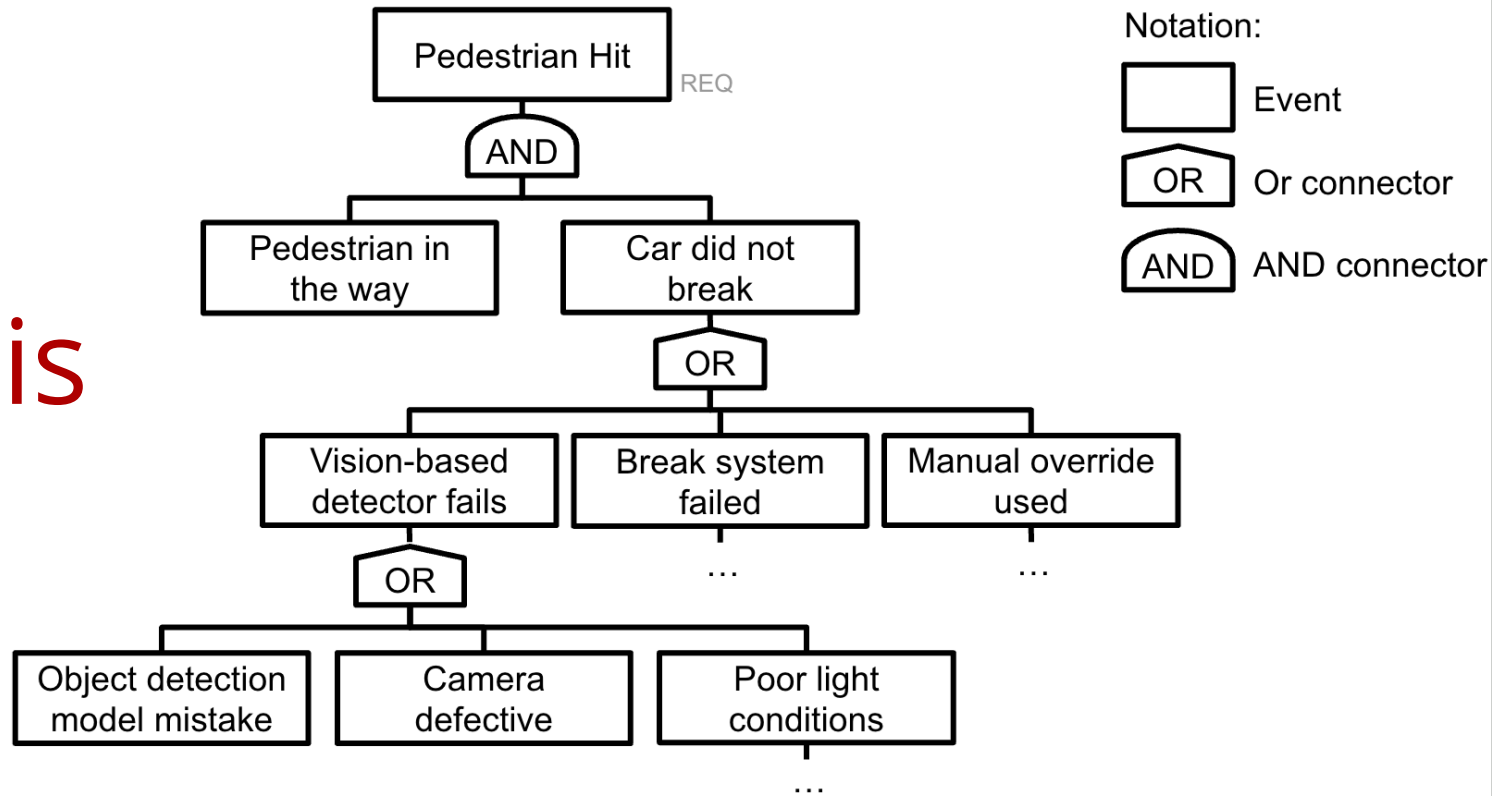
Notation:

 Event

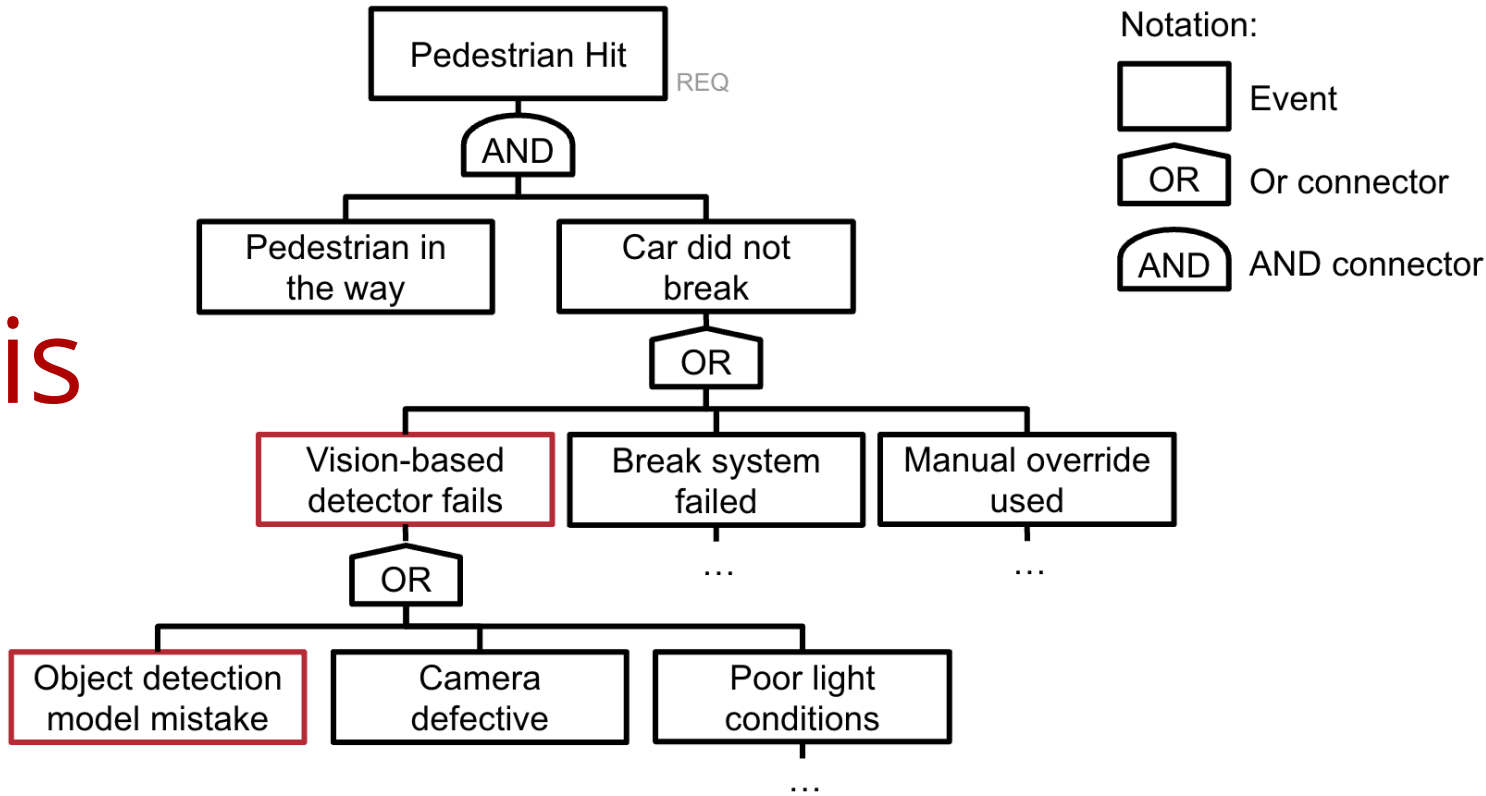
 OR Or connector

 AND AND connector

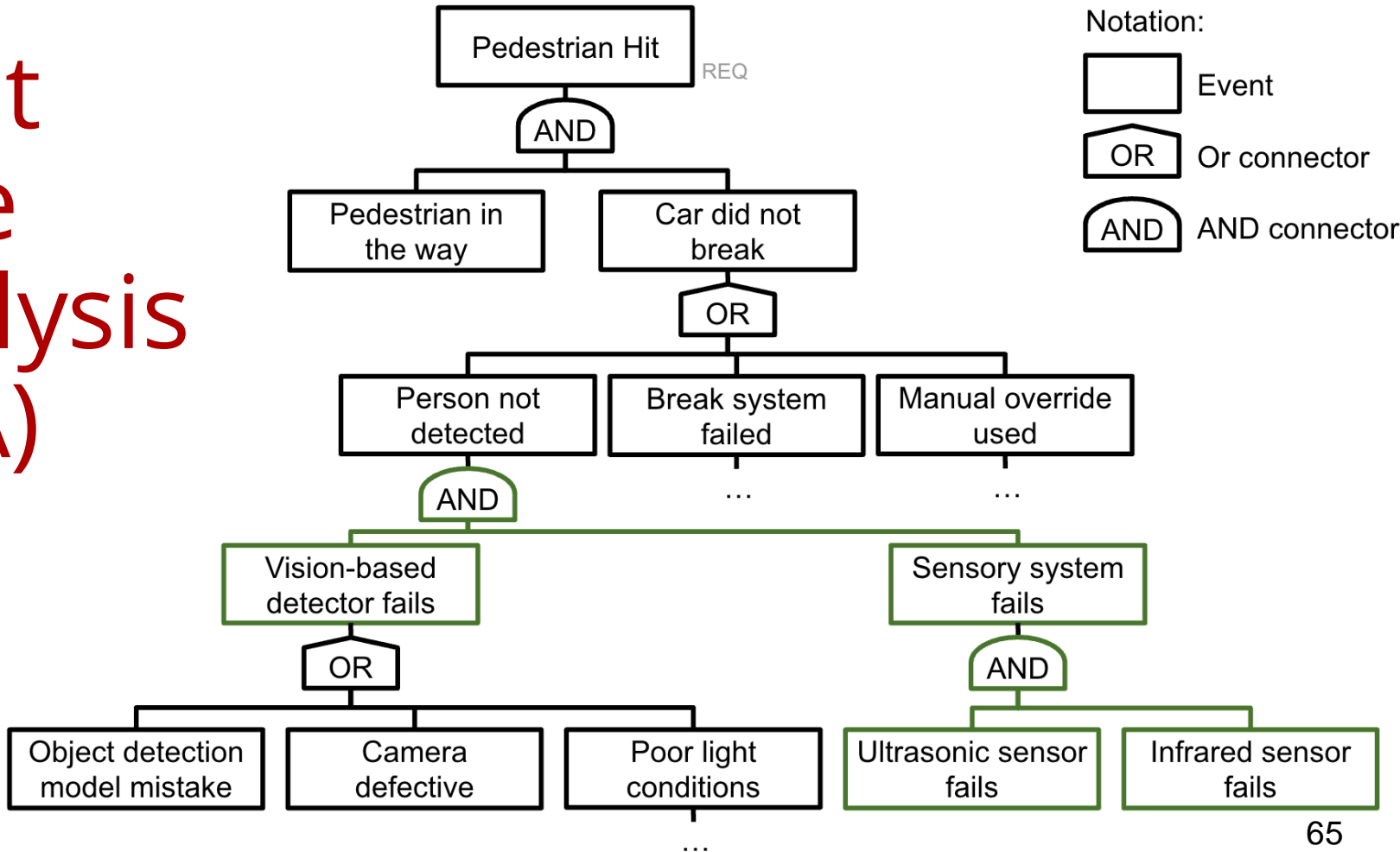
Fault Tree Analysis (FTA)



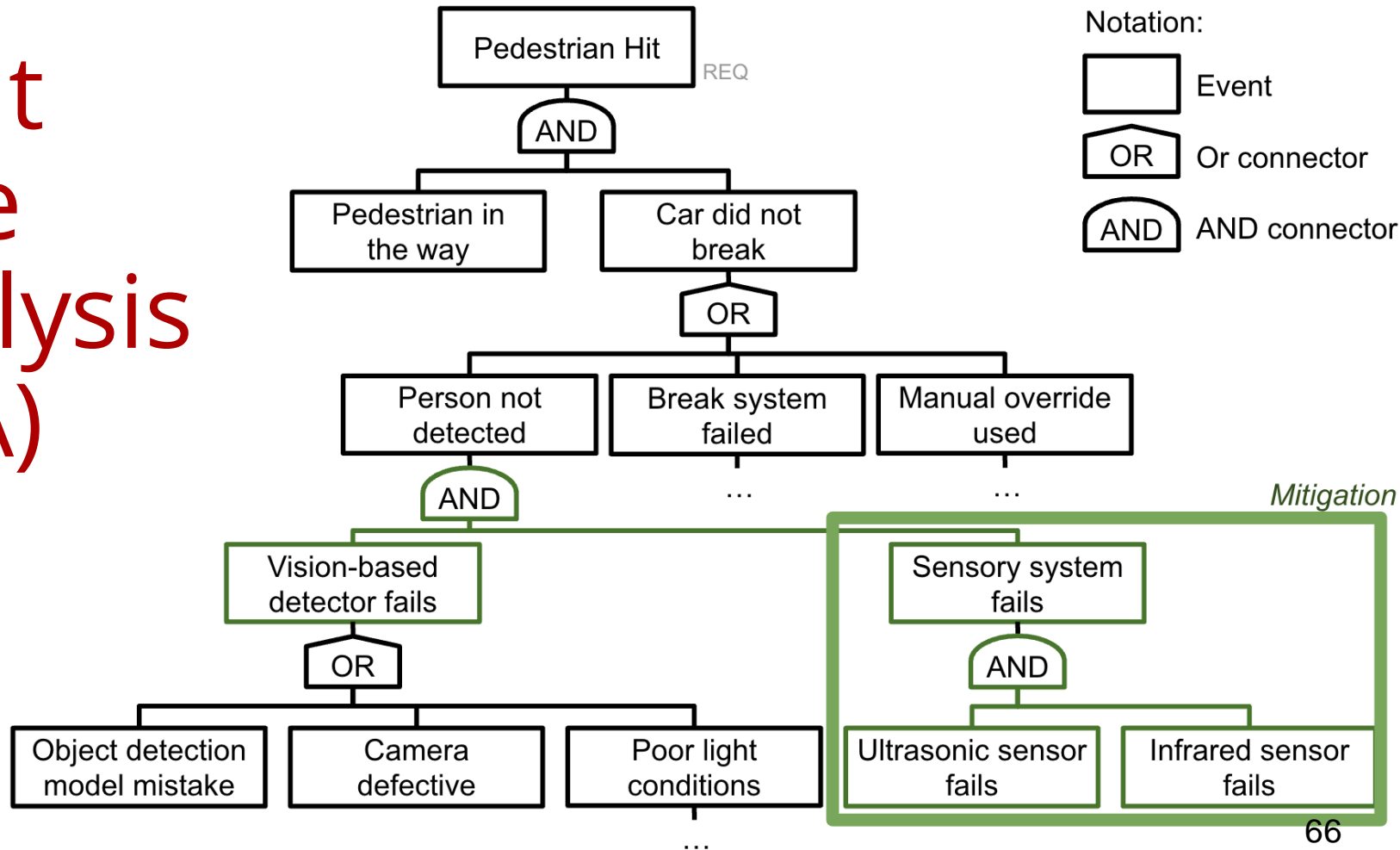
Fault Tree Analysis (FTA)



Fault Tree Analysis (FTA)



Fault Tree Analysis (FTA)



Architecting ML Systems

Architecture Decisions

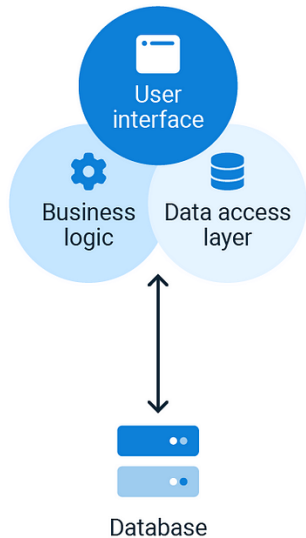
- What are the major components in the system? What does each component do?
- Where do the components live? Monolithic vs microservices?
- How do components communicate to each other? Synchronous vs asynchronous calls?
- What API does each component publish? Who can access this API?
- Where does the ML inference happen? Client-side or server-side?
- Where is the telemetry data collected from the users stored?
- How large should the user database be? Centralized vs decentralized?
- ...and many others

Quality Requirements Drive Architecture Design

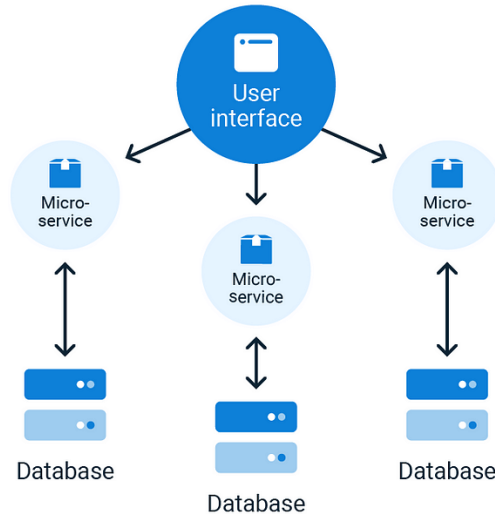
- Development cost, operational cost, time to release
- Scalability, availability, response time, throughput
- Security, safety, usability, fairness
- Ease of modifications and updates
- ML: Accuracy, ability to collect data, training latency
- ...

Architecture Design Involves Quality Trade-offs

Monolithic Architecture



Microservice Architecture



Architecture Decision: ML Model Selection

Accuracy is not Everything

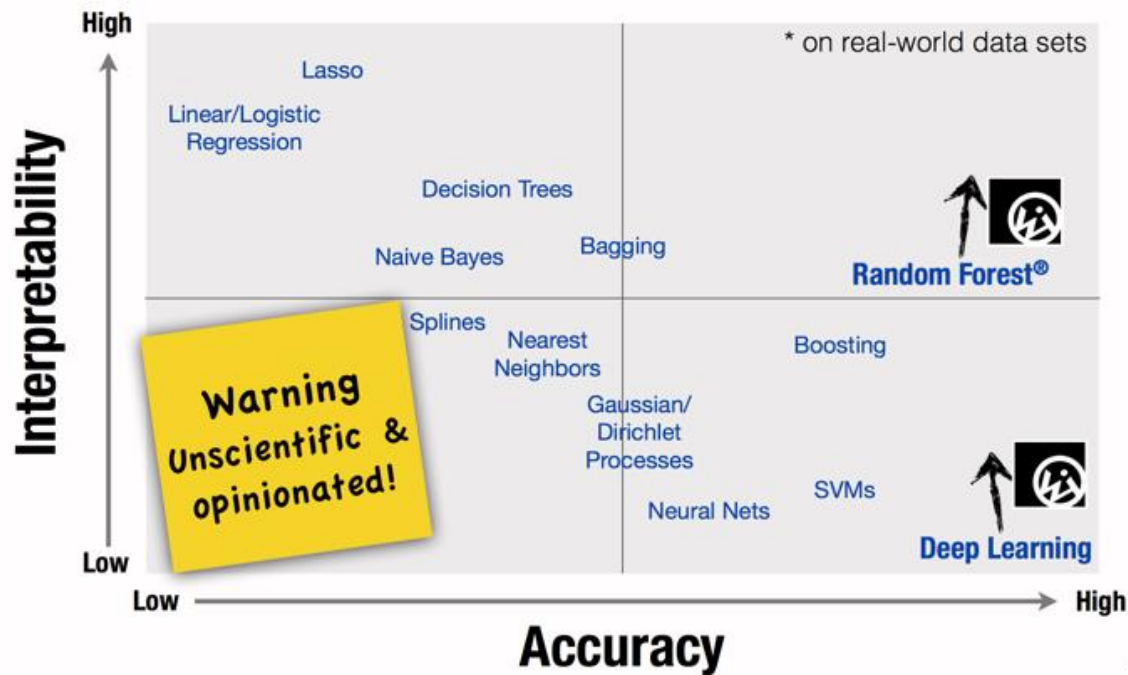
ML \neq DL



Quality Tradeoffs

- Accuracy
- Capabilities (e.g. classification, recommendation, clustering...)
- Amount of training data needed
- Inference latency
- Learning latency
- Model size
- Explainable
- ...

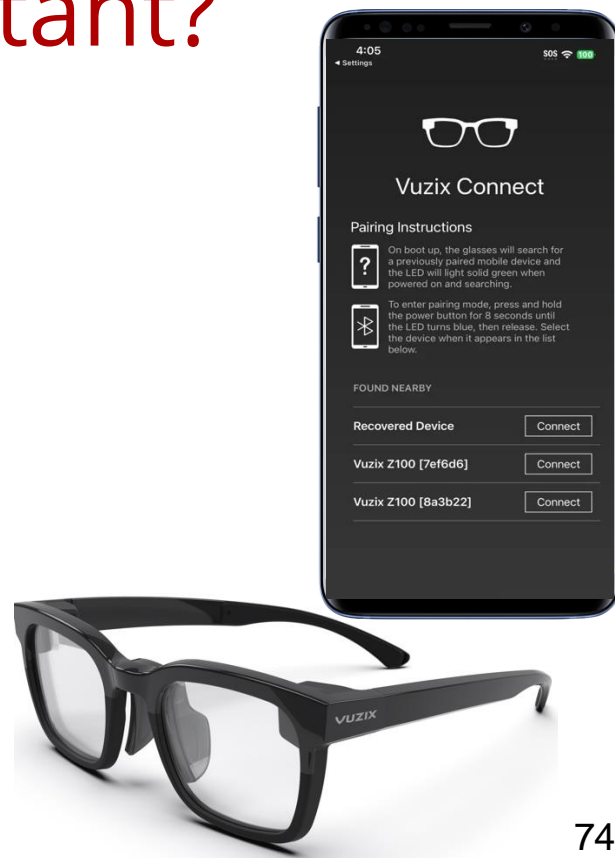
Tradeoffs: Accuracy vs Interpretability



What Qualities are Important?

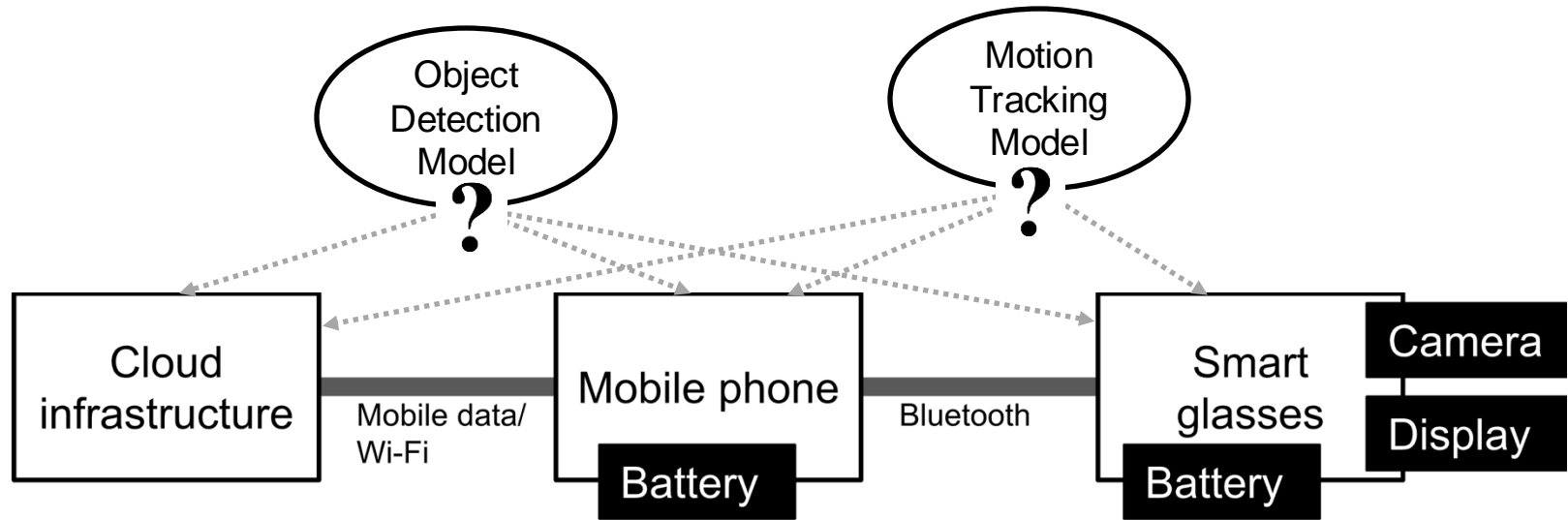


Accuracy? Latency? Model Size?



74

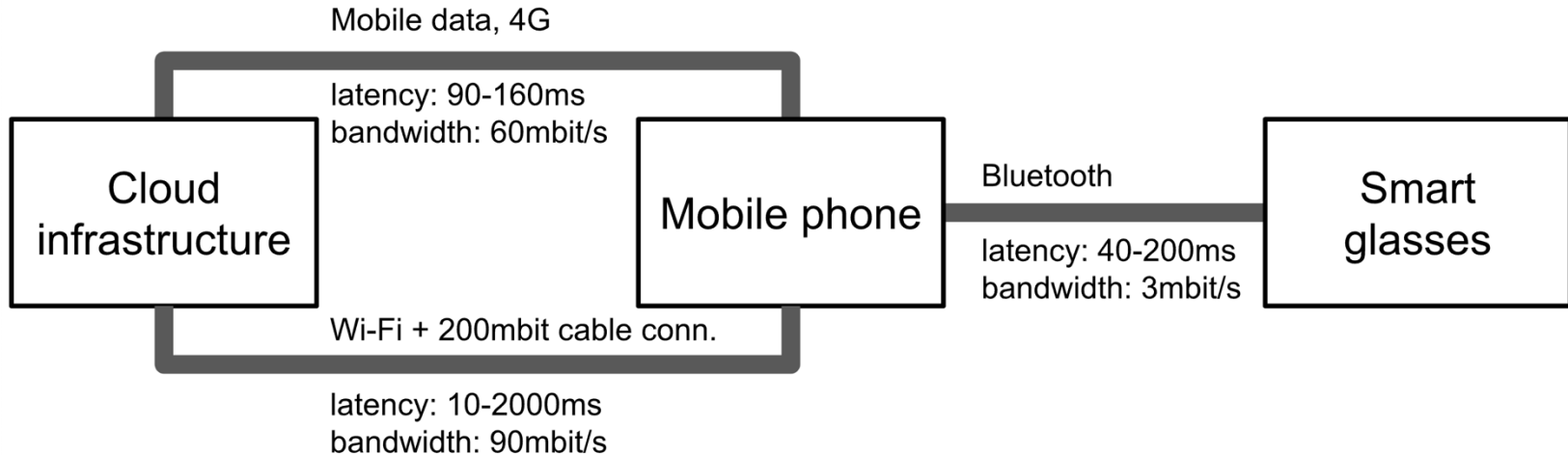
Architecture Decision: Where Should the Model Live?



Considerations

- How much data is needed as input for the model?
- How much output data is produced by the model?
- How fast/energy consuming is model execution?
- What latency is needed for the application?
- How big is the model? How often does it need to be updated?
- Cost of operating the model? (distribution + execution)
- What happens if users are offline?
- ...

Latency and Bandwidth Analysis



Activity: Where should the model live?

- Discuss and decide
 - Where should the **Object Detection** component live?
 - Cloud? Phone? Glasses?
 - Where should the **Motion Tracking** component live?
 - Cloud? Phone? Glasses?
- Justify your choice
 - What qualities are relevant for the decision?