

Reliably Releasing Software

Foundations of Software Engineering

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About Me

Started my career in **telecommunications in 1998**, and I worked in until 2006 (Boston Marathon, Kraft Group) and then Built Berklee Online (Berklee College of Music) until 2012.

Distributed database development at **Basho and Mesosphere** until 2016

Involved in CRDT research with **SyncFree in Europe**

Production code at at NHS (UK), Rovio (Angry Birds), Riot (League of Legends)

Started my Ph.D. in Europe in 2016 while consulting on distributed systems for **Comcast, Adobe, IOHK, Helium, and Macrometa** before moving to Carnegie Mellon University in 2018.

Intern'd at **Microsoft Research (3x)** and **Amazon's Automated Reasoning Group** working on serverless (Durable Functions) and formal methods (S3.)

Finished Ph.D. in Software Engineering focusing on building reliable microservice applications in May 2024 at **Carnegie Mellon.** (TA'd and co-instructed 15-313.)



Software Engineer at DoorDash working on Order Platform focusing on reliability and the future of Order Platform.

Goals



Identify the core challenges with modifying, testing, and deploying applications **safely**.



Describe and **differentiate** the possible techniques for ensuring **reliable** and **safe delivery of software at scale**.



Practice authoring a **safe rollout plan** for a new feature.

Survey

Everyone **raise their hands**.



Lower if you **haven't had an industry internship**.



Lower if you haven't **worked on a microservice application**.



Lower if you haven't **shipped something to production**.

How Do You Change This Software?

Modify

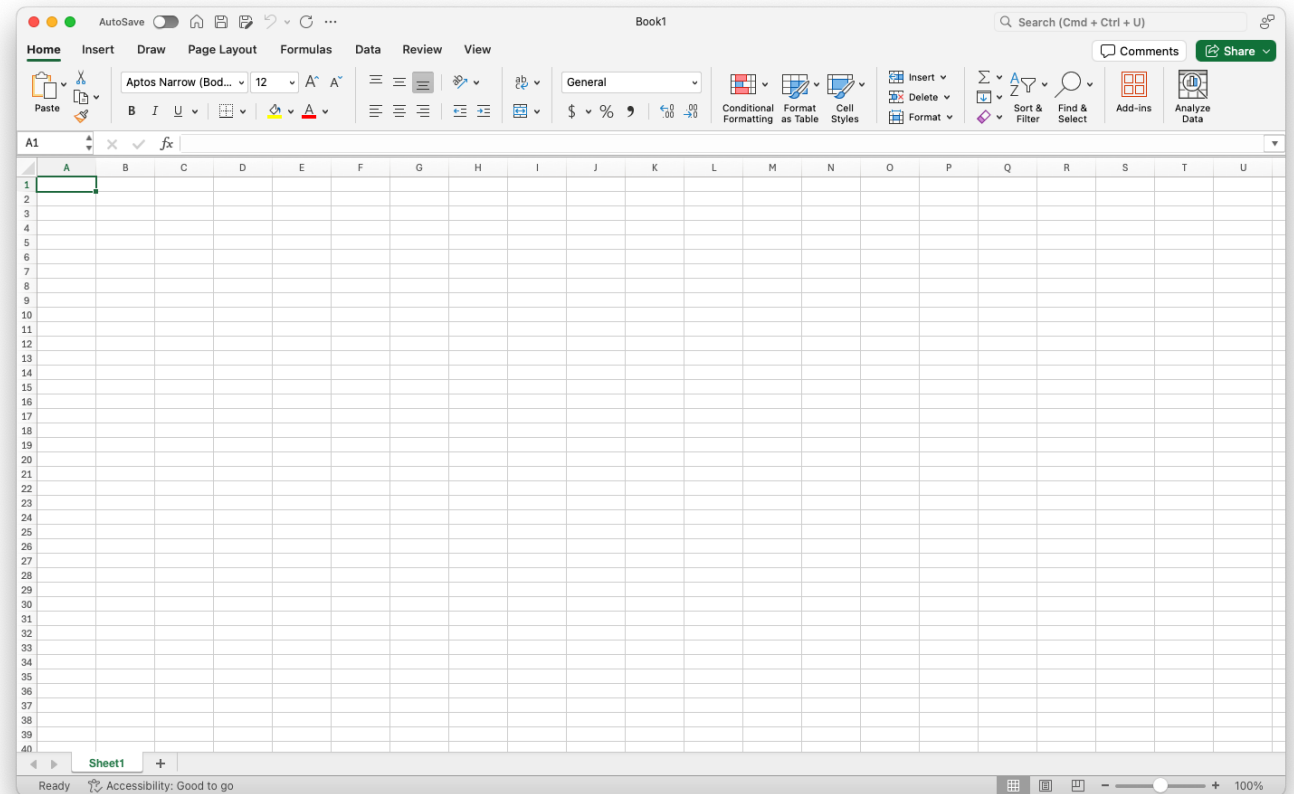
Implement one or more changes in the application and build the new version of the application.

Test

Test the application using a test suite or QA process to ensure application works correctly.

Release

Create new version of the software, users close their existing version and install it and open the new version.



App Upgrade: One Version To The Next



V1.0



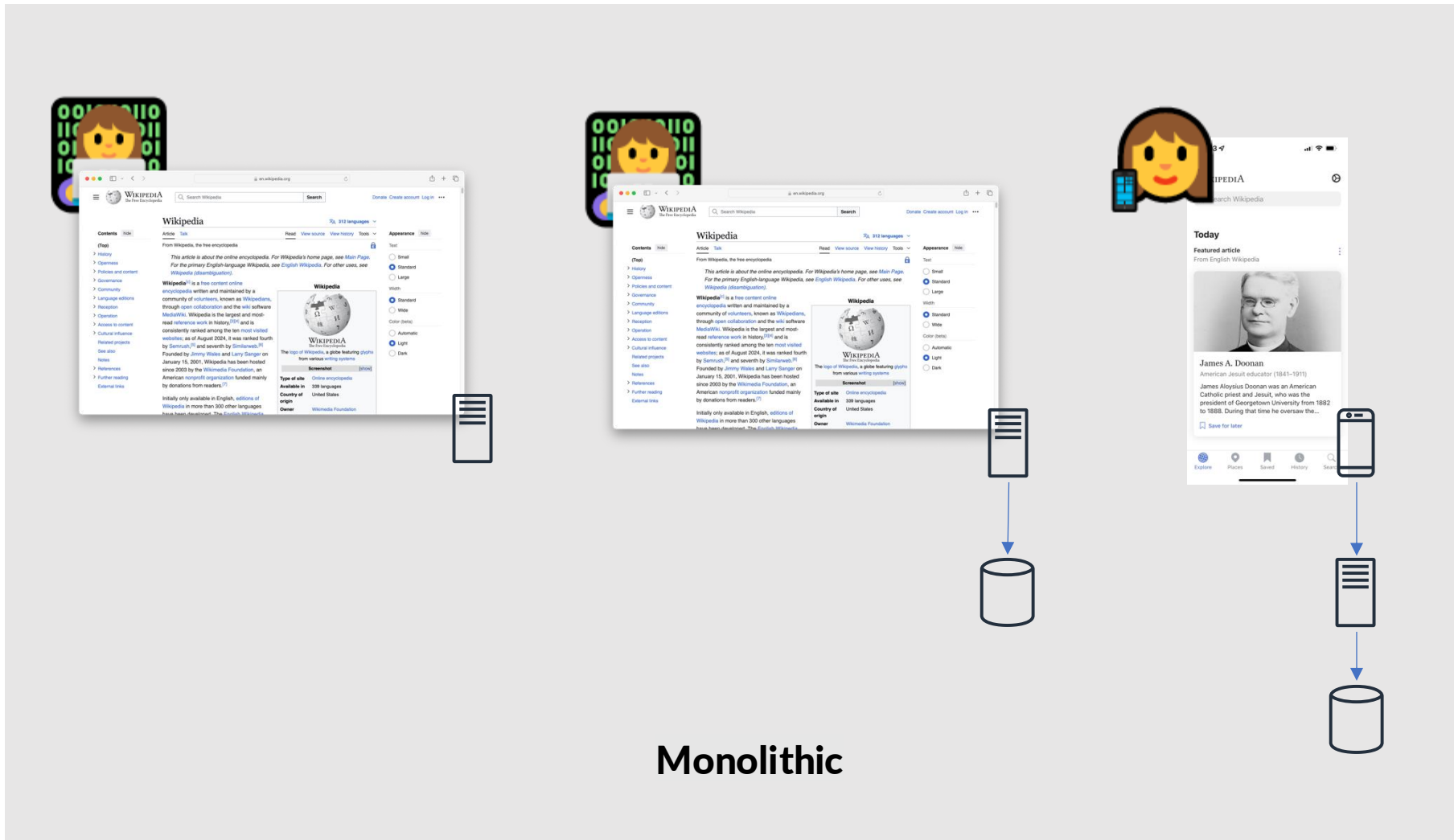
V1.1

Similarly, if we want to **scale up this application to more users**, we just have users **install more copies of this application on *their* computer.**

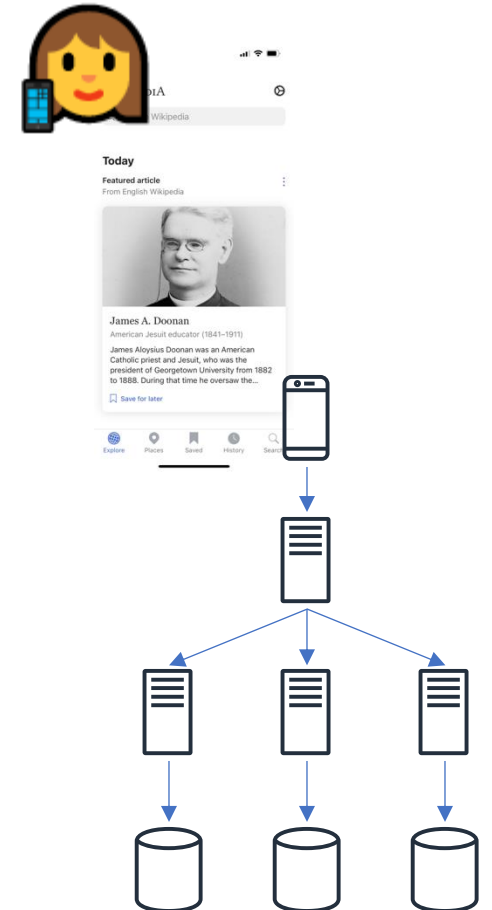
This detail will become important later.



What About This Software?



Microservice



What Are The Differences?

Location

Servers, not Devices

Application runs on server and is **deployed to cloud**.

It's **not installed** on client's device.

Scaling

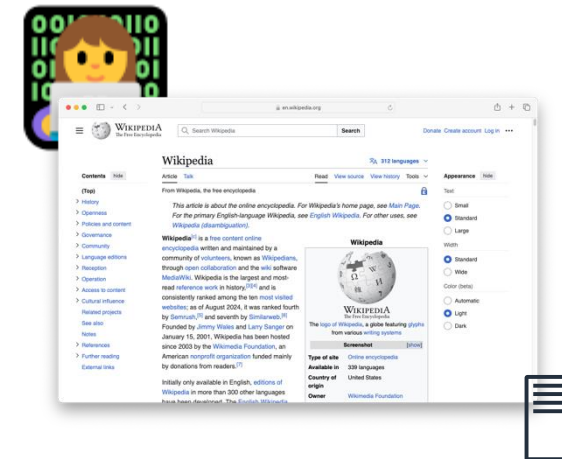
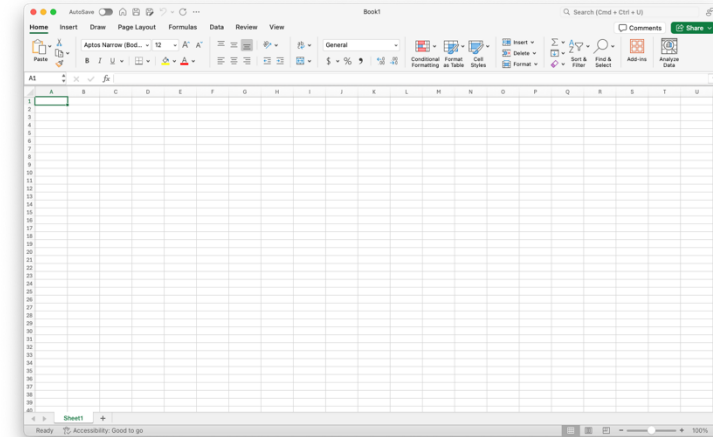
“Scale out”

Scaling is achieved by increasing the server capacity, instead of installing the software on more clients.

Availability

“Always On”

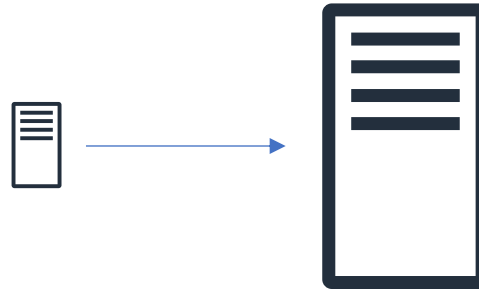
Applications are upgrade in place, typically aiming for zero-downtime.



Scaling and Deployments: Intertwined

Scaling

Vertical Scaling

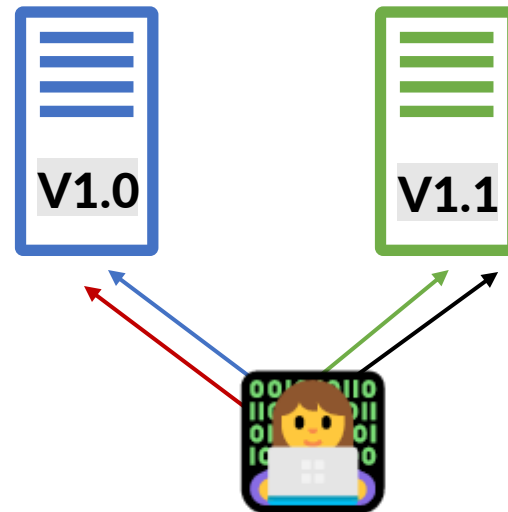


Horizontal Scaling

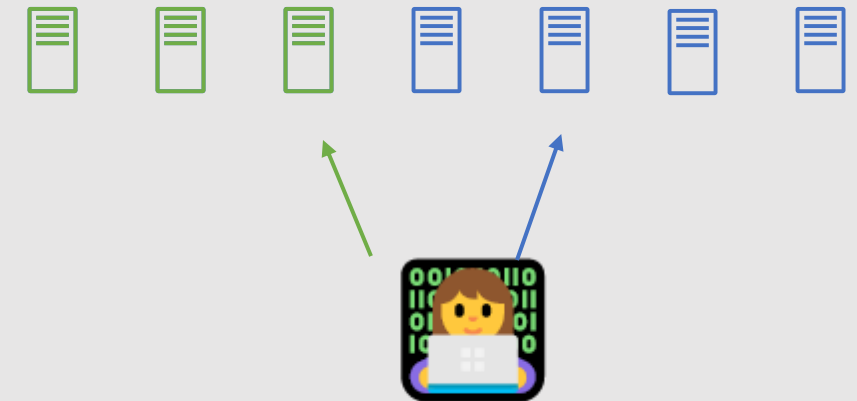


Red/Black: switch
Blue/Green: incremental traffic

Red/Black or Blue/Green



Rolling Upgrade



Deployment

Bugs?

Rollouts Are Slow

Applications may have **thousands of server instances**, rollouts can take multiple hours.

Bugs Might Take a While To Surface

Error rate might be low, might take a while to detect, might be manually reported.

High Cost/Impact For Bugs

Every second of a bug may indicate possible user error. (e.g., *can't request a ride*)

Can't Immediately Rollback

Not enough capacity to immediately rollback (i.e., *blue nodes*) and deployment of old code is as slow as the new code.

Rolling Upgrade



What are some **possible solutions** for mitigating this risk?



Dark Launch

Solution: **Dark Launch**

Rollout with Features Dark

Perform rollout of code at the “same” existing version with all new features turned “off” – no-op rollout.

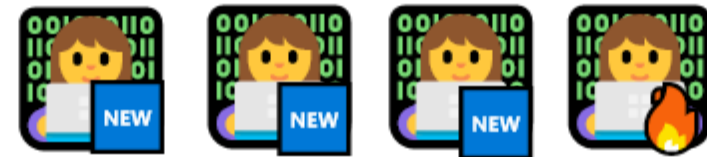
Incremental Ramp of Flag

Incrementally enable feature to users based on percentage and roll out to employee (or other limited cohort first) for early detection (*i.e., dogfooding.*)

Rollback: First Response

Ensure that code can be rolled back immediately on the first indication of issue.

Rolling Upgrade with Dark Feature



Incremental Feature Release

Remember to write tests with the feature flag = **false** and **true** prior to rollout!



Dark Launch: Observability

How do you **identify a rollout problem**?

Hit Rate

Use metrics tracking new code execution to track introduction of new feature.

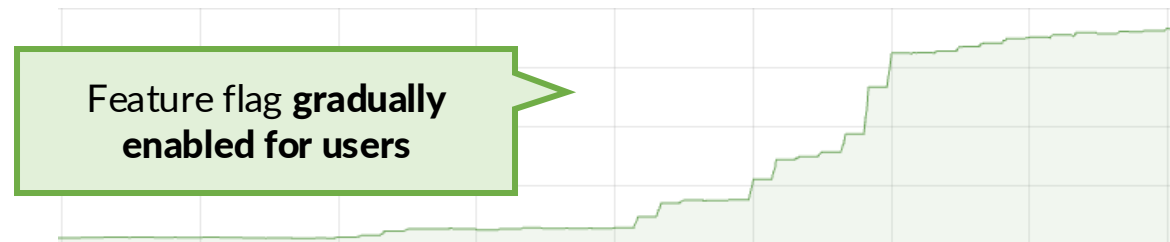
Error Rates

Use metrics tracking error rates and compare with week-over-week for derivations.

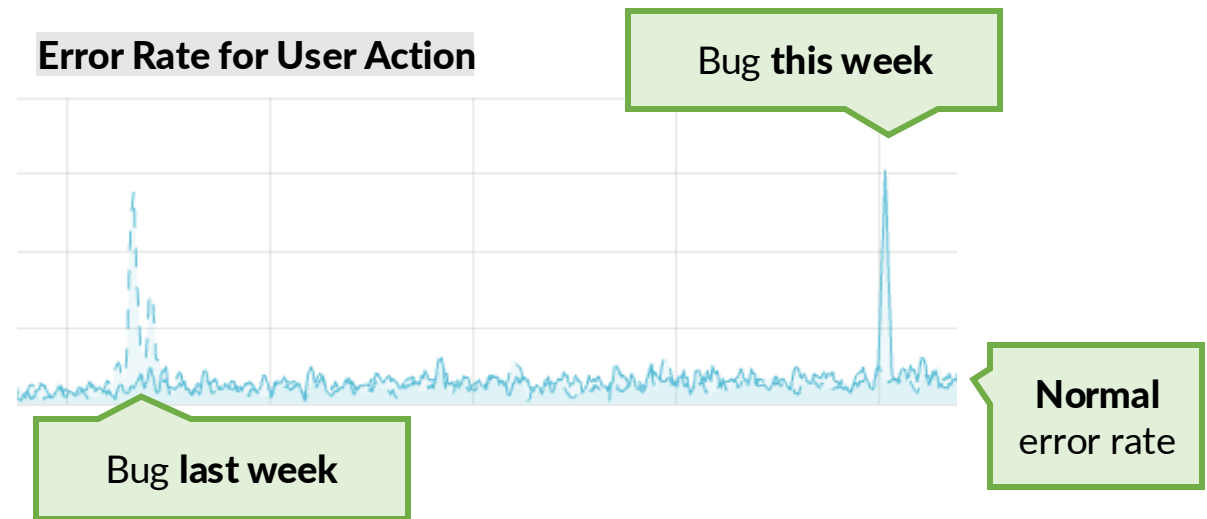
Remember: some errors may be normal depending on the metric.

Correlate them with the feature ramps.

Ramp Rate



Error Rate for User Action



Active Learning: Metrics

You are developing a **ride sharing application** and you're launching a **feature to allow users to request priority rides**.

Partner up with your neighbor and **answer the following**:

1. Define a metric that lets you track the feature rollout.

Rate of users who are eligible to see the priority option and then see the priority option.

2. Define a metric that lets you track successful usage of the feature.

Rate of users who see the priority option and receive a priority ride.

3. Define metric(s) that lets you track error rate of the option.

Rate of users who see priority option, select it, but do not receive a priority ride when available.

Rate of users who should see priority option, but do not see the priority option.

Databases: Changing the Database

Modifications to Database + Application

Often, you will have to

- modify the database (e.g., new column)
- with the application (e.g., new code) for new features.

You are developing a **a new feature to highlight certain pages on Wikipedia.**

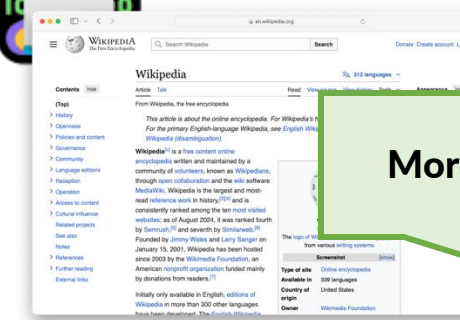
Application Code **Before:**

```
SELECT title, content FROM pages WHERE url = "..."
```

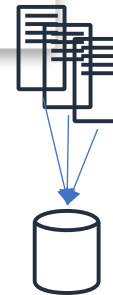
Application Code **After:**

```
SELECT title, content, starred FROM pages WHERE url = "..."
```

We need to modify the database to add a starred field.



More than one server!



Show of hands for those who have used SQL before!



Databases: What's Hard About This?

We have one database schema, **how do we change it?**
(recall: we have to add a new field called *starred*)

No Rolling Upgrades

Can't synchronize rolling upgrade between app + database, no rolling upgrade for DB, even schema changes in distributed databases are atomic across nodes.

In short: changes are **atomic**.

New version might be **incompatible with old DB**
(i.e., access *starred* before there.)

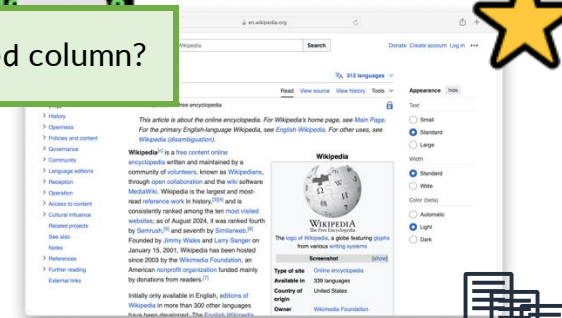


Problems During Rolling Upgrade/Release

What type of problems does a **rolling upgrade of our app code** introduce if our DB change takes effect immediately?

Old version might be **incompatible with new DB version**.
What scenarios might this be?

What type is the starred column?



Active Learning: Database Changes

Partner up with your neighbor and **answer the following:**

- 1. What types of database changes can be safe in isolation?**
(i.e., without requiring modification of the application)
- 2. Are there any application changes, which require DB changes, that are safe?**
(i.e., application will rely on DB change, but rollout coordination is not needed.)
- 3. How can I safely add a field to the database, that the new version of my application will use?**
(hint: use the techniques we've already discussed to figure out how to do this safely.)

Database Changes: Adding a New Field

- 1. Add new field to the database using a migration.**
New field added to the schema, but nothing uses it.
Nothing (*i.e.*, *indexes*, *integrity constraints*, *etc.*) can use this field and field **must be nullable**.

- 2. Dark Launch Application With Code To Write Field**
Dark launch new version of application with code to begin writing the new field.
Gradually roll out feature that writes the new field.

Code to write field **may contain a bug** (*e.g.*, *serialization*.)

- 3. Dark Launch Application With Code To Read Field**
Dark launch new version of application with code to begin reading the new field.
Gradually roll out feature that writes the new field. **Must handle nulls!**

Code to read field **may contain a bug** (*e.g.*, *logic error*.)

Only after you've rolled out features to 100% of all users and waited for bug reports:

- 4. Remove Migration Code**
Deploy version of code without migration (*i.e.*, *feature flags*).
You can't dark launch this, otherwise you'll loop indefinitely.

Exercise: Database Queries



Bob added a new field to the database **following all of the best practices.**

1. **Added the column** and **dark launched code** to begin reading the new column.
2. Ran a **database migration** off hours to back populate the new column.
3. **Ramped up code** to begin reading the new column (*i.e., dark -> light*).
4. **Dark launched and rolled out code to stop reading old column** by searching in the code for SELECT/UPDATE statements that read the column.

Now, Bob is asked to remove that column to save storage costs:

Bob deletes column and site **immediately fails to process any user requests because a query is still using that field. Bob can't rollback because a DROP COLUMN is destructive.**

The scary final step!

Partner up with you neighbor and **answer the following:**

1. **How could Bob have reduced the risk of removing the database column?**
2. **Bonus Question: What went wrong?**

Might require some SQL knowledge.

```
SELECT title, content, starred FROM pages WHERE url = "..."  
SELECT * FROM pages WHERE url = "..."
```

Database Queries

What was **the bug**?

It was a **SELECT *** statement that **did not directly reference the column name**; however, the code did reference the name much later, and in a different location making it difficult to search for the identifier in a large code base.

How could this **destructive, not-backwards-compatible** change be done **safer**?

Using **tiered deprecation**:

Always think about rollbacks!

1. **Rename the column, in order to find undetected usages but preserves rollback possibility.**
2. **Drop column after renaming, which reduces risk, but does not eliminate probability, of usage.**

This strategy can be **applied everywhere**: a number of incremental changes to identify usage of APIs before making final destructive change.

Exercise: Data Serialization

Ride is an object that's **serializable** and written into the database.

Alice is making a change to add a **priority** column, a Boolean, to indicate whether the ride is a priority ride or not.

Partner up with you neighbor and **answer the following:**

1. **What is wrong with this change?**

Deserialization will fail on all Ride's that do not contain the priority field.

2. **How could this be done safer?**

Value must be provided with a default value or allowed to be null.

```
import kotlinx.serialization.Serializable

new *
@Serializable
data class Ride(
    val id : String,
    val customerId: String,
    val driverId: String,
    val tripId: String
)
```

```
import kotlinx.serialization.Serializable

new *
@Serializable
data class Ride(
    val id : String,
    val customerId: String,
    val driverId: String,
    val tripId: String,
    val priority: Boolean
)
```

Also benefits from a **unit test** that deserializes a record taken from the database!

What About This?

Modifications to DB + App + Client

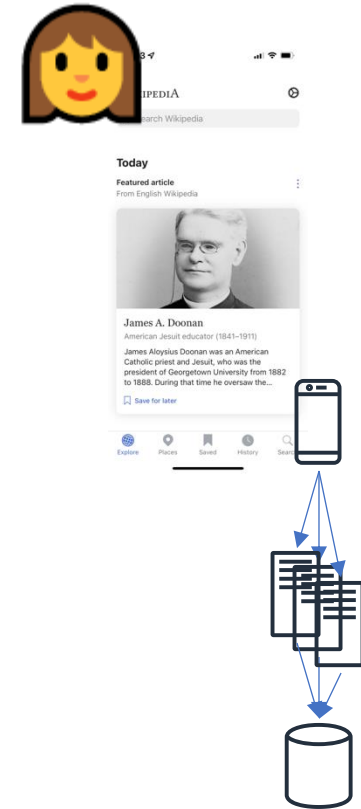
Many times you will have to modify the database with the application **and the mobile client** for new features.

Release Coordination

Can't synchronize updates: **mobile application modifications must be done ahead of time and submitted to the App Store/Google Play.**

Data Interchange

Backwards compatible message formats must be used and code must be able to **handle feature being absent/present.**



RPCs and Message Formats

Same problem as the database, **just with message formats and APIs, instead of the schema:**

1. Data interchange **must be backwards compatible format**
JSON, depending on the serializer and data mapping layer.
Google's GRPC is **natively backwards compatible when adding new fields.**
2. APIs must be **rolled out prior to mobile app that consumes them.**

Two new problem(s): **version longevity and forced upgrades:**

1. One you make an API and it's used, **you own it for life as users may choose not to upgrade.**
2. Backwards compatibility may have to be across **several versions.**

Key Takeaways: Backwards Compatibility

We haven't even talked about **microservices** yet!

You're (almost always) developing a **distributed system** even with a monolithic architecture. *(i.e., most monolithic applications use a database and have an associated mobile application.)*

Therefore, the key to **safely rolling out changes** is **backwards compatibility**.

1. Backwards compatible **database changes**.
2. Backwards compatible **message and data formats** for data interchange.

Key Takeaways: Rollouts and Rollbacks

Backwards compatibility with **controlled rollouts** where **rollback is always possible**.

1. Release features **dark, using feature flags or other mechanisms**.
2. **Controlled rollouts** over time to mitigate risk by **gradually introducing changes**.
3. At every step, **ensure you have the ability to rollback**.
4. Have a **rollout plan and runbook for every step**.

Key Takeaways: Backwards Compatability

How do you ensure that code is **backwards compatible**:

1. Test existing features with **feature flag = off**, to ensure no regressions and no-op/dark rollout.
2. Test existing features with **feature flag = on**, to ensure no regressions in existing behavior.
3. Test new features with **feature flag = on**, to exercise dark launched code.
4. Testing should **include legacy data formats**.
5. **Cleanup tests** after rollout.

Be a good citizen!

Key Takeaways: Deprecation

When you must make a **backwards incompatible change**:

1. Use **tiered deprecation** where possible.
2. At **minimum 3 rollout events**: add v1/v2 compatibility and enable v2, disable v1, cleanup.
3. Some APIs have to be supported “for life”, **if they are exposed to clients and end users.**

Not only clients,
but also APIs.

Recall: Rollout Plan

What should be included in a great **rollout plan**:

0. **Testing.**

1. **Steps** to take in rolling out your change in sequence.

a. **Backwards compatible** changes for new features, launched dark.

b. **Tiered deprecation, 3-rollout strategy** for breaking changes **only if necessary**.

2. **Metrics** to monitor at every single step along the way.

a. **Positive** (*e.g., feature hit, feature candidate for success, feature success*)

b. **Negative** (*e.g., feature selected, didn't get, feature not present as option*)

3. **Rollback strategy** at every in the plan.

a. Need to be able to **revert** every step if something goes wrong.

Exercise: Rollout Plan

You are going to **change the fraud checking in a ride-sharing app to replace with 3-D secure** (e.g., Ticketmaster purchase.)

You need to:

1. Deprecate a column in the database called `fraud_details` that currently stores whether something is fraud using our legacy fraud system.
(e.g., null is no fraud, present is fraud.)
2. Replace with code with new columns that check new columns: `3ds_verify` and `3ds_fraud_details`.
 - if `3ds_verify` is true, the ride is not fraud;
 - if `3ds_verify` is false and `3ds_fraud_details` is not null: fraud.

What's your rollout plan?

In Conclusion



Identified the core challenges in making changes to software safely and reliably in a distributed system.



Examined several authorship, testing, and rollout strategies to release code safely.



Practiced identifying problematic changes and how to go about making changes safely.

Any Questions?

